

# Public Document Pack



**WOKINGHAM  
BOROUGH COUNCIL**

Civic Offices  
Shute End  
Wokingham  
RG40 1BN

E-mail: [democratic.services@wokingham.gov.uk](mailto:democratic.services@wokingham.gov.uk)

To: All Committee Members

## **COMMUNITY AND CORPORATE OVERVIEW AND SCRUTINY COMMITTEE - TUESDAY, 19TH DECEMBER, 2023**

I am now able to enclose, for consideration at the meeting on 19 December 2023, the following report that was marked as 'to follow' on the agenda sent out recently.

### **Agenda No    Item**

78.    **MTFP 2024/27 (Pages 3 - 96)**

To scrutinise the Revenue and Capital Bids for Children's Services and Adult Services.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Susan Parsonage', written in a cursive style.

Susan Parsonage  
Chief Executive

This page is intentionally left blank

<b>TITLE</b>	<b>Medium Term Financial Plan 2024-27 Revenue &amp; Capital Budget Children's Services and Adult Social Care</b>
<b>FOR CONSIDERATION BY</b>	Community and Corporate Overview and Scrutiny Committee on 19 <sup>th</sup> December 2023
<b>WARD</b>	None Specific;
<b>LEAD OFFICER</b>	Deputy Chief Executive - Graham Ebers

## **OUTCOME / BENEFITS TO THE COMMUNITY**

To deliver on the priorities within the Council's Corporate Plan whilst maintaining a financially viable Council.

## **RECOMMENDATION**

To note the unprecedented financial challenges faced nationally by Local Government and the subsequent impact on Wokingham Borough Council together with the particular challenges for Wokingham.

To recognise the imperative for responsible financial management.

To consider the report, challenge proposals and identify further ideas to address the financial shortfall.

## **SUMMARY OF REPORT**

This report presents to CCOSC the revenue and capital bids for the Children's Services and Adult Social Care directorates and is further detailed in Appendix A.

Detailed templates for revenue bids of £50,000 or more are provided for scrutiny;

- a) Appendix B – Children's Services dept
- b) Appendix D – Adult Social Care dept

The highest spend "new" capital bid templates are provided for scrutiny;

- c) Appendix C - Children's Services dept
- d) Appendix E - Adult Social Care dept

Those capital projects that have had bid documents presented to Overview and Scrutiny in previous years are provided in Appendix F (Children's Services dept) and Appendix G (Adult Social Care dept). The bids are as they were presented when initially proposed and have not been updated.

Considerable work has been undertaken already by budget managers, senior officers and Corporate Leadership Team working with Executive Members in arriving at proposals for this Committee to consider. Some proposals may be seen as challenging or even contentious. This is inevitable given the severe financial pressures faced by the Council's requirement to set a safe and balanced budget and is imperative in responsible financial management. The Committee are asked to receive these proposals in this context and are

invited to challenge and consider alternative and additional ideas to bridge the revenue budget gap of c£5m and capital funding gap of c£34m.

**FINANCIAL IMPLICATIONS OF THE RECOMMENDATION**

*The Council continues to face severe financial challenges over the coming years as a result of reductions to public sector funding and growing pressures in our statutory services. It is estimated that Wokingham Borough Council will be required to make budget reductions of approximately £20m over the next three years and all Executive decisions should be made in this context*

	How much will it Cost/ (Save)	Is there sufficient funding – if not quantify the Shortfall	Revenue or Capital?
Current Financial Year (Year 1)	See other financial implications	Y	Both
Next Financial Year (Year 2)	See other financial implications	Y	Both
Following Financial Year (Year 3)	See other financial implications	Y	Both

**Other financial information relevant to the Recommendation/Decision**  
 There are no financial implications associated with the scrutiny process, however, the full MTFP, when submitted to Council in February 2024, will have to represent a balanced budget, and the 2024/25 capital programme will be fully funded.

**Cross-Council Implications**  
 This is in respect of budgets across all Council services.

**Public Sector Equality Duty**  
 Equality Impact Assessments have not been undertaken at this stage, however initial consideration has been included in the capital bids where appropriate. A full equalities appraisal will be required before specific proposals are agreed and implemented.

**List of Background Papers**  
 MTFP 2023-26

<b>Contact</b> Graham Ebers	<b>Service</b> Resources & Assets
<b>Telephone No</b> Tel: 0118 974 6557	<b>Email</b> graham.ebers@wokingham.gov.uk

# **MTFP 2024-27**

## **Overview and Scrutiny Committee**

19<sup>th</sup> December 2023

### **Children's Services and Adult Social Care**

# Agenda

- Updates since Summary Overview and Scrutiny Meeting
- Children's Services – Budget Strategy / Specific Risks
- Children's Services – Revenue
- Children's Services – Capital
- Adult Social Care – Specific Risks
- Adult Social Care – Revenue
- Adult Social Care – Capital

# Update

- Since the Summary Overview and Scrutiny Committee on the 02/10/23 a need was identified to undertake an intense piece of analysis in both Adults and Children Services as to the required budget for 2024/25.
- Response to the significant in-year overspend position in Childrens and severe demand pressures in Adults
- Revisiting proposed growth and savings bids to identity the minimum requirement needed for realistic 2024/25 budget
- Significant work undertaken with a focus on Children's Services
- The attached bids are the revised set following all the additional work undertaken
- Many councils across the country are sighting significant pressures mainly relating to ASC and CS and we are no different

# Changes

Figures Reported to O&S on 02/10/23			
	Growth 2024/25 £'000	Savings 2024/25 £000	Net 2024/25 £'000
Adult Social Care	3,200	(2,920)	280
Adult Social Care - Inflation	3,726	0	3,726
Children's Services	3,598	(1,236)	2,362

Changes following intensive Work			
∞	Growth 2024/25 £'000	Savings 2024/25 £000	Net 2024/25 £'000
Adult Social Care	0	0	0
Adult Social Care - Inflation	400	0	400
Children's Services	3,542	(700)	2,842

Revised Figures			
	Growth 2024/25 £'000	Savings 2024/25 £000	Net 2024/25 £'000
Adult Social Care	3,200	(2,920)	280
Adult Social Care - Inflation	4,126	0	4,126
Children's Services	7,140	(1,936)	5,204

- Children's Services shows a significant additional growth requirement and increased savings
- For Adult Social Care savings plans have been revised to be more deliverable but the value remains unchanged
- Adult Social Care has added an additional ask for inflation of 400k bringing the following autumn statement as the impact from the National Living Wage increase will put greater than anticipated impact on the care market



# Children's Services

# Budget Strategy

# Children's Services Budget Strategy

- **Not destabilising the existing very low-cost base in Children Social Care, maintaining the 'protective' factors of early help and a workforce that effectively manages risk in the community**
- Working at reducing unit costs by better commissioning and developing in-house accommodation solutions
- Using the remainder of 23/24 and 24/25 to tackle and transform existing and growing high-cost base and deliver a new programme to manage demand in Children with Disabilities
- Improve and streamline our support functions
- Ensure Health Income flows in, at the very least, ensure parity with other Local Authorities
- Breaking the cycle of overspend. Honest and accurate about current and future pressures, resetting the direction of Childrens Services with an MTFP that is realistic, right and owned.

# Children's Services

## Specific Risks

# Risks

- Changing numbers of Looked After Children - local numbers reducing, Unaccompanied Asylum-Seeking Children (UASC) increasing (allocations set by government)
- Wokingham having exceptionally low numbers of Children in care (currently at 2 year low) – other Councils are seeing increases
- Pace of National Reforms in Children's placement market very slow, continued market failure is increasing placement costs, particularly for the most complex
- National Policy on SEND unlikely to change in short-term impacting Home to School Transport and the number of children requiring support
- Securing health income continues to be difficult
- Unfunded migration costs of £1.2 m are only funded short term from reserves

# Children's Services Revenue

# Revenue Summary

	2023/24 £'000
<b>Children's Services - Total Budget</b>	
Expenditure	45,845
Income	(3,111)
<b>Total Net</b>	<b>42,734</b>

	Proposed 2024/25 £'000	Proposed 2025/26 £'000	Proposed 2026/27 £'000
<b>Children's Services - Revenue</b>			
Savings	(1,936)	(3,102)	(3,908)
Growth	7,140	9,407	11,824
<b>Total Net Growth (cumulative)</b>	<b>5,204</b>	<b>6,305</b>	<b>7,916</b>
Special Items - one off	2,225	1,305	800

# Revenue Bids - Growth

	Proposed 2024/25 £'000	Proposed 2025/26 £'000	Proposed 2026/27 £'000	Business Case Reference	Lead Member
<b>Children's Services - Growth</b>					
Placement Growth	2,086	3,385	4,894	CS.R8	Prue Bray
Managing and Meeting demand in numbers and complexity	711	877	998	CS.R9	Prue Bray
Home to School Transport	4,018	4,465	5,043	CS.R10	Prue Bray
New Models of Support for Children with Disabilities	325	510	719	CS.R11	Prue Bray
Building a Permanent Social Worker Workforce	0	170	170	CS.R12	Prue Bray
<b>Total Growth (cumulative)</b>	<b>7,140</b>	<b>9,407</b>	<b>11,824</b>		

# Revenue Bids - Savings

	Current MTFP 2024/25 £'000	Bid Type	Proposed 2024/25 £'000	Proposed 2025/26 £'000	Proposed 2026/27 £'000	Business Case Reference	Lead Member
<b>Children's Services - Savings</b>							
Transforming Children's Services	(259)	Changed	(500)	(800)	(800)	CS.R1	Prue Bray
Placements - Strategy & Sufficiency	(570)	Changed	(270)	(530)	(530)	CS.R2	Prue Bray
Home to School Transport	(766)	Changed	(500)	(500)	(500)	CS.R3	Prue Bray
Local care leaver accommodation	0	New	(416)	(572)	(728)	CS.R4	Prue Bray
New Models of Support for Children with Disabilities	0	New	0	(300)	(900)	CS.R5	Prue Bray
Building a Permanent Social Worker Workforce	0	New	(150)	(200)	(250)	CS.R6	Prue Bray
Securing health income for residents	(300)	Changed	(100)	(200)	(200)	CS.R7	Prue Bray
<b>Total Savings (cumulative)</b>	<b>(1,895)</b>		<b>(1,936)</b>	<b>(3,102)</b>	<b>(3,908)</b>		



# Revenue Bids – Special Items

<b>Children's Services - Special Items</b>	<b>Proposed 2024/25 £'000</b>	<b>Proposed 2025/26 £'000</b>	<b>Proposed 2026/27 £'000</b>	<b>Business Case Reference</b>	<b>Lead Member</b>
Delay in Placement Delivery 2023/24	400	200	0	CS.R13	Prue Bray
Education Management System	195	0	0	CS.R14	Prue Bray
Transformation Programme	1,630	1,105	800	CS.R15	Prue Bray
<b>Total Special Items</b>	<b>2,225</b>	<b>1,305</b>	<b>800</b>		

# Children's Services

# Capital

18

Please note – the following slides for Capital have been separated into MTFP items and a list of the Q2 carry forwards. Some projects will appear on both and therefore the budget request is the combined amounts. Notes have been added where this is applicable.

# Children's Services – Capital MTFP

Lead Member	Project	Year 1 - 24/25 £,000	Year 2 - 25/26 £,000	Year 3 - 26/27 £,000	Funding	O&S Bid Ref
61 Prue Bray	SEND Sufficiency (2 new SEND schools)	13,400	13,000	6,000	Grant	
	Short Breaks and Longer Term Care for Children with Disabilities TOM	3,500	3,500	0	General	CS.C1
	SEND Resource Units, SEND Post 16 Provision and Specialist Early Years	3,171	0	0	Grant	CS.C4
	Basic Needs Secondary - Additional Places	2,894	3,962	0	General	
	Care Leaver Supported Accommodation: Seaford Court	2,470	530	0	S106 / General	
	Local Care Leaver Accommodation	2,000	0	0	General	CS.C2
	Sixth Form Expansion (Yr 1 budget from carry forward <i>see c/f slide</i> )	0	1,151	100	General	
	Schools Urgent Maintenance	630	630	630	General	
	Basic Needs Primary Programme	500	1,500	0	General	
	Schools Devolved Formula	250	250	250	Grant	
	Children in Care Equipment	200	200	200	General	
	Systems Contract (Capita)	192	192	192	General	
	Capitalisation of Business Analysts and Report Developers	138	138	138	General	

# Children's Services – Capital MTFP Cont..

Lead Member	Project	Year 1 - 24/25 £,000	Year 2 - 25/26 £,000	Year 3 - 26/27 £,000	Funding	O&S Bid Ref
Prue Bray	School Kitchens	50	50	50	General	
	ICT Equipment for children in care	32	32	32	General	CS.C3
	Arborfield / Barkham Primary school (FFE)	30	30	30	General	
	Shinfield West Primary School (FFE)	30	30	0	General	
	Matthews Green Primary School (FFE)	25	15	15	General	
<b>Children Services Total (excl. carry forwards)</b>		<b>29,512</b>	<b>25,210</b>	<b>7,637</b>		

20

## Children's Services – Capital Carry Forwards (from 23/24 current year)

Lead Member	Project	Year 1 - 24/25	Year 2 - 25/26	Year 3 - 26/27	Funding
		£,000	£,000	£,000	
21 Prue Bray	Sixth Form Expansion	3,499	0	0	General
	Care Leaver Supported Accommodation: Funding for renovation costs of Seaford Court	730	0	0	S106 / General
	Primary strategy - Spencer's Wood Primary School (New Build)	662	0	0	General
	Basic Needs Primary Programme	242	0	0	General
	Children in Care Website Upgrade	21	0	0	General
<b>Children Services Total - Carry Forwards</b>		<b>5,155</b>	<b>0</b>	<b>0</b>	

\*Carry forwards based on estimated position at Q2 monitoring and subject to change throughout remainder of current financial year and will be reported as part of quarterly Executive capital monitoring reports.

# Adult Social Care Specific Risks

# Risks

- Inflation
- Workforce
- Market Sustainability
- National Living Wage
- Increased Need and Complexity
- Stressed and pressurised NHS
- Minimal net growth of £280k and less than 0.5% increase for increased volume and complexity

# Adult Social Care Revenue



# Revenue Summary

	2023/24 £'000
<b>Adult Social Care - Total Budget</b>	
Expenditure	89,094
Income	(23,169)
<b>Total Net</b>	<b>65,925</b>

25

	Proposed 2024/25 £'000	Proposed 2025/26 £'000	Proposed 2026/27 £'000
<b>Adult Social Care - Revenue</b>			
Savings	(2,920)	(4,440)	(5,155)
Growth	3,200	5,300	7,400
<b>Total Net Growth (cumulative)</b>	<b>280</b>	<b>860</b>	<b>2,245</b>
Special Items - one off	850	500	500

# Revenue Bids - Growth

<b>Adult Social Care - Growth</b>	<b>Proposed 2024/25 £'000</b>	<b>Proposed 2025/26 £'000</b>	<b>Proposed 2026/27 £'000</b>	<b>Business Case Reference</b>	<b>Member</b>
Care & support - manage increasing demand in numbers and complexity	3,160	5,160	7,160	ASC.R7	David Hare
Prevention - investment in preventative services	40	140	240	ASC.R8	David Hare
<b>Total Growth (cumulative)</b>	<b>3,200</b>	<b>5,300</b>	<b>7,400</b>		

# Revenue Bids - Savings

	Current MTFP 2024/25 £'000	Bid Type	Proposed 2024/25 £'000	Proposed 2025/26 £'000	Proposed 2026/27 £'000	Business Case Reference	Lead Member
<b>Adult Social Care - Savings</b>							
Demand management - review of existing packages and spend, utilisation of prevention services.	(1,200)	Changed	(1,335)	(2,335)	(2,850)	ASC.R1	David Hare
Learning disability review - better utilisation of contracts, recommissioning services and better use of accommodation	(100)	Existing	(100)	(200)	(200)	ASC.R2	David Hare
Securing health income for residents	(350)	Changes	(500)	(700)	(700)	ASC.R3	David Hare
Maximising integration funding to support delivery of hospital discharge services	0	New	(600)	(800)	(1,000)	ASC.R4	David Hare
Optalis Efficiencies	0	New	(100)	(120)	(120)	ASC.R5	David Hare
Maximimising appropriate benefits for all clients	0	New	(35)	(35)	(35)		David Hare
Minimum Income Guarantee (MIG) Changes to Charging	0	New	(250)	(250)	(250)	ASC.R6	David Hare
<b>Total Savings (cumulative)</b>	<b>(1,650)</b>		<b>(2,920)</b>	<b>(4,440)</b>	<b>(5,155)</b>		

# Revenue Bids – Special Items

<b>Adult Social Care - Special Items</b>	<b>Proposed 2024/25 £'000</b>	<b>Proposed 2025/26 £'000</b>	<b>Proposed 2026/27 £'000</b>	<b>Business Case Reference</b>	<b>Member</b>
Demand management - resource investment to deliver change	700	500	500	ASC.R9	David Hare
Minimum Income Guarantee (MIG) Changes to Charging	150	0	0	ASC.R10	David Hare
<b>Total Special Items</b>	<b>850</b>	<b>500</b>	<b>500</b>		

# Adult Social Care Capital

29

Please note – the following slides for Capital have been separated into MTFP items and a list of the Q2 carry forwards. Some projects will appear on both and therefore the budget request is the combined amounts. Notes have been added where this is applicable.

# Adult Social Care – Capital MTFP

Lead Member	Project	Year 1 - 24/25 £,000	Year 2 - 25/26 £,000	Year 3 - 26/27 £,000	Funding	O&S Bid Ref
30 David Hare	Adult Social Care Accommodation Transformation <i>(Note – some budget also available on carry forward slide)</i>	1,500	1,000	0	General	
	LD Day Services	800	0	0	General	
	Adult Social Care - Community Equipment	731	737	745	General	
	ASC Nursing Home - Nurse Call Bell System	350	0	0	I2S	ASC.C1
	Facilitation better health for residents of new development	400	200	200	S106	ASC.C2
	Adult Social Care - Maintenance & Refurbishment	50	50	50	General	
<b>Adult Social Care Total (excl. carry forwards)</b>		<b>3,831</b>	<b>1,987</b>	<b>995</b>		

## Adult Social Care – Capital Carry Forwards (from 23/24 current year)

Lead Member	Project	Year 1 - 24/25 £,000	Year 2 - 25/26 £,000	Year 3 - 26/27 £,000	Funding
David Hare	Older People's Dementia Home	400	11,016	0	I2S
	Care Home Refurbishment	1,550	0	0	I2S
	Adult Social Care Accommodation Transformation	500	1,000	1,000	S106
31					
<b>Adult Social Care Total - Carry Forwards</b>		<b>2,450</b>	<b>12,016</b>	<b>1,000</b>	

\*Carry forwards based on estimated position at Q2 monitoring and subject to change throughout remainder of current financial year and will be reported as part of quarterly Executive capital monitoring reports.

This page is intentionally left blank



**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
---------------------------	---------

<b>Business Case Name</b>	Transforming Children's Services
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Efficiencies found in improving and redesigning processes in our Support Services, including how we - report and present data from our IT systems to manage performance - improve the way we organise and deliver learning & development - use digital approaches to cut down on administrative handling of high volume activities - work more collaboratively with other council teams that deliver similar support services

<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Majority of Children Services activity is statutory with regulated parameters around caseloads and service levels. Therefore savings in support or enabling services, harnessing new technology and innovation, is required to achieve a saving in this area.
---	---

<b>Detail the external and organisational implications if this is not successful.</b>	Additional cost pressures if savings are not found.
---	---

**Finance Information**

	<b>2023/24</b>
<b>Total Current Budget for Activity</b>	£34,415

		Yr 1	Yr 2	Yr 3
		2024/25	2025/26	2026/27
Amount needed per year	<b>Expenditure</b>	(£500)	(£300)	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		(£500)	(£800)	(£800)

	<b>2024/25</b>
<b>Total Revised Budget for Activity</b>	£33,915

<b>Capital Investment Requirement</b>	<input type="text"/>	<input type="text"/>	<input type="text"/>
---------------------------------------	----------------------	----------------------	----------------------

<b>Capital Bid / MTFP Reference</b>	<input type="text"/>
-------------------------------------	----------------------

	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	An increased focus in quarter three on the delivery of in-year savings in support services has been successful with budget reductions being achieved. The position at year end 23/24 will be a important indicator of the likelihood of continued savings delivery in 24/25 and 25/26 in this area.
--------------------------------------	---

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1	23/24	ongoing
2		
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Children's Services Leadership Team
Assistant Director	Assistant Director Children's: Children's Services Leadership Team
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
---------------------------	---------

<b>Business Case Name</b>	Placements - Strategy & Sufficiency
---------------------------	-------------------------------------

<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Large number of placements for Children in Care are sourced from the private market. Unit cost savings to be achieved by ensuring we have the right mix of placements options available, more delivered in-house and our negotiations with external providers achieve better value for money. This will include increasing the numbers of care leavers placed in local supported lodgings and recruitment of more local foster carers.
--	--

<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Nationally unit costs for Children in care placements have risen dramatically in recent years. A survey by the LGA published in Dec 23 estimated that nationally councils paid for approximately 1500 placements costing £10,000 per week or more in the 2022/23 financial year, compared to 120 in 2018/19.
---	--

<b>Detail the external and organisational implications if this is not successful.</b>	Continued exposure to high cost national market if we do not create sufficient local alternatives.
---	--

**Finance Information**

	<b>2023/24</b>
<b>Total Current Budget for Activity</b>	£5,396

		Yr 1 2024/25	Yr 2 2025/26	Yr 3 2026/27
Amount needed per year	<b>Expenditure</b>	(£270)	(£260)	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		(£270)	(£530)	(£530)

	<b>2024/25</b>
<b>Total Revised Budget for Activity</b>	£5,126

<b>Capital Investment Requirement</b>	<input type="text"/>	<input type="text"/>	<input type="text"/>
---------------------------------------	----------------------	----------------------	----------------------

<b>Capital Bid / MTFP Reference</b>	<input type="text"/>
-------------------------------------	----------------------

	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	Delivery certainty will increase following market engagement and procurement
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1 Market Engagement & Procurement	Jan-24	ongoing
2		
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Isabel Prinsloo, Hayley Rees
Assistant Director	Director Children's: Adam Davis, AD Social Work & Early Help, Wesley Hedger AD Com
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

Directorate	Children's Services
-------------	---------------------

**Business Case Details**

Business Case Type	Savings
--------------------	---------

Business Case Name	Home to School Transport
Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)	<p>Saving opportunities identified for Home to School Transport fall into two categories:</p> <p>1. Supporting Children and Families to travel independently whilst ensuring objective and equitable application of our policies, activity in this area includes</p> <ul style="list-style-type: none"> <li>- Better communication of our policies, and improving the timeliness and quality of transport assessment and decision making.</li> <li>- Improving access to Independent Travel Training</li> <li>- Improving access to Personal Travel Budgets</li> </ul> <p>2. Efficient &amp; Effective Commissioning</p> <ul style="list-style-type: none"> <li>- Route optimisation: using less vehicles by organising routes differently</li> <li>- Encouraging more suppliers into the home to school transport market to increase competition</li> </ul>

Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes	Wokingham's Independent Travel Training and Personal budget offer is not used as frequently when compared to other Councils. Significant scope to increase the number of children participating by better marketing, jointly designing materials with Parents and local SEND groups.
--	--

Detail the external and organisational implications if this is not successful.	Impact will be a continued growth in cost pressure
--	--

**Finance Information**

Total Current Budget for Activity	<b>2023/24</b> £5,886
-----------------------------------	--------------------------

Amount needed per year		Yr 1	Yr 2	Yr 3
		2024/25	2025/26	2026/27
	Expenditure	(£500)	£0	£0
	Income	£0	£0	£0
	<i>Cumulative movement from 23/24 budget</i>	<i>(£500)</i>	<i>(£500)</i>	<i>(£500)</i>

Total Revised Budget for Activity	<b>2024/25</b> £5,386
-----------------------------------	--------------------------

Capital Investment Requirement			
Capital Bid / MTFP Reference			

	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery
RAG Status (Certainty around financial request and project delivery)	Select "RAG Status"	Amber

Comments regarding RAG Status	Recent partnership activity with local schools has increased ITT referrals. Monitoring this early success will help understand potential volumes and financial impact as we move into 24/25
-------------------------------	---

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1	23/24	Ongoing

**Sign Off**

Service Manager	Lead Specialist: Zoe Storey, School Admissions & Transport Manager
Assistant Director	Assistant Director Children's: Ming Zhang, AD Education and SEND
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
<b>Business Case Name</b>	Local Care Leaver Accommodation
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Large number of care leavers currently placed at some distance from the borough due to unavailability of local accommodation. Savings will be achieved by re-purposing some of our local property assets and developing group living and individual accommodation units at a significantly reduced rate compared to sourcing from the private placement market.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Our number of care leavers is set to rise in the coming years, due to a number of local Children in Care turning eighteen and Children WBC receive through the national transfer scheme.
<b>Detail the external and organisational implications if this is not successful.</b>	Impact will be a continued pressure in placement budget

**Finance Information**

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£182		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	(£416)	(£156)	(£156)
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		(£416)	(£572)	(£728)

		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		(£234)		
<b>Capital Investment Requirement</b>		£2,000		
<b>Capital Bid / MTFP Reference</b>				

<b>RAG Status</b> (Certainty around financial request and project delivery)	<b>Green</b>	High certainty on figures and project delivery
	<b>Amber</b>	Some certainty on figures and project delivery
	<b>Red</b>	Low certainty on figures and project delivery

**Select "RAG Status"** Green

<b>Comments regarding RAG Status</b>	Programme to identify care leaver cohort and match to appropriate accommodation already underway.
--------------------------------------	---

**Proposed high level implementation timetable**

<b>Activity</b>	<b>Start Date</b>	<b>End Date</b>
1	23/24	Ongoing

**Sign Off**

Service Manager	Lead Specialist: Isabel Prinsloo
Assistant Director	Assistant Director Children's: Adam Davis, AD Social Work & Early Help
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
<b>Business Case Name</b>	New Models of Support for Children with Disabilities
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Working with parent and carers to ensure our offer for Children with Disabilities supports them to remain at home with the families wherever possible. Achieved by creating and better targeting extra capacity in our own and local community services, that offer respite and support for families.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Spending on high costs residential placements for Children with Disabilities has increased significantly over the last few years necessitating an increase in the placement budget.
<b>Detail the external and organisational implications if this is not successful.</b>	The key consequence is a number of children are not supported to remain at home with their families, because the support and respite offer did not adequately meet their needs.

**Finance Information**

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£0		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	£0	(£300)	(£600)
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£0	(£300)	(£900)

		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£0		
<b>Capital Investment Requirement</b>		£3,500	£3,500	
<b>Capital Bid / MTFP Reference</b>				
	Green	High certainty on figures and project delivery		
	Amber	Some certainty on figures and project delivery		
	Red	Low certainty on figures and project delivery		
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>	Amber			

<b>Comments regarding RAG Status</b>	Project still in discovery and design stage, note saving in year 2 & 3 of the MTFP
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1	Project Discovery	Jan-24
2	Development of full options	
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Kelli Scott Service Manager, CWD, Early Help & PYJS
Assistant Director	Assistant Director Children's: Adam Davis, AD Social Work & Early Help
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

Directorate	Children's Services
-------------	---------------------

**Business Case Details**

Business Case Type	Savings
--------------------	---------

Business Case Name	Building a Permanent Social Worker Workforce
Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)	<p>To sustainably improve services for children and young people, achieving permanence and stability in our social care workforce is vital. It underpins everything the authority is doing to improve the lives of the Borough's most vulnerable children. A permanent workforce who are invested in Wokingham as an employer and a place also mitigates against higher service cost.</p> <p>Our new approach to build a permanent social work workforce is to dramatically increase our pipeline of newly qualified workers by extensive recruitment activity in regional universities at the start of 2024. In the short term we will increase our management and learning capacity to ensure new recruits get the best possible training and support. Following a benchmarking exercise with surrounding Councils, salary levels will be uplifted to ensure they remain competitive. The funding plan in 24/25 &amp; 25/26 also retains some of the agency worker resource necessary to hold cases until the newly qualified cohort can safely take on the role of named social worker.</p>

Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes	<p>The national marketplace for permanent social work staff is extremely challenging. There are simply not enough social workers of a high calibre to go round, and consequently filling vacancies with experienced permanent workers is difficult. Recruiting agency workers is often the only option, and they frequently need to be retained beyond the original time intended.</p> <p>Our pipeline of newly qualified social workers has reduced dramatically from 8 and 10 a year in 2021 and 2022 to only 4 new starters in 2023.</p>
--	---

Detail the external and organisational implications if this is not successful.	Continued growth in agency staffing budgets in the later years of the MTFP and the following financial cycle.
--	---

**Finance Information**

Total Current Budget for Activity	2023/24 £0
-----------------------------------	---------------

		Yr 1			Yr 2	Yr 3
		2024/25	2025/26	2026/27	2025/26	2026/27
Amount needed per year	Expenditure	(£150)	(£50)	(£50)		
	Income	£0	£0	£0		

Cumulative movement from 23/24 budget (£150)      (£200)      (£250)

Total Revised Budget for Activity	2024/25 (£150)
-----------------------------------	-------------------

Capital Investment Requirement			
Capital Bid / MTFP Reference			

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status" Amber

Comments regarding RAG Status	Salaries at the market rate alongside a compelling learning and development offer should now make WBC an attractive proposition for new qualified social workers. Recruitment activity, scheduled to begin in Jan 24, will be closely monitored and the risk profile adjusted in line with results.
-------------------------------	---

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1 Recruitment of newly qualified workers	Jan-24	May/June 24
2 Salary Market Supplement applied	Apr-24	Apr-24
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Children's Services Leadership Team
Assistant Director	Assistant Director Children's: Adam Davis, AD Social Work & Early Help
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
<b>Business Case Name</b>	Securing health income for residents
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Health contributions to placement costs for small cohort of complex children in residential care or community settings with complex health needs that legally should be met by NHS funding
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Savings target for 2024/25 based on, maximising opportunities as a result of more timely identification of health needs and earlier joint working with health colleagues in the Integrated care System
<b>Detail the external and organisational implications if this is not successful.</b>	Funding pressure shift to the council if Health partners are unable to meet their obligations to pay their share of costs.

**Finance Information**

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£5,396		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	(£100)	(£100)	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		(£100)	(£200)	(£200)

		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£5,296		

**Capital Investment Requirement**

**Capital Bid / MTFP Reference**

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

Select "RAG Status" Red

<b>Comments regarding RAG Status</b>	Successful delivery requires joint working with Health, and a significant change of position from them that has not been in evidence previously.
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1	23/24	Ongoing
2		
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Children's Services Leadership Team
Assistant Director	Assistant Director Children's: Adam Davis, AD Social Work & Early Help
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Growth
---------------------------	--------

<b>Business Case Name</b>	Placement Growth
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	<p>Forecast of demand driven costs for statutory service</p> <p>The cost of placements for Children in Care is rising, partially due to a rise in demand and weekly rates, and partially due to a small number of children and young people coming into our care with complex needs requiring high-cost support. Cost are exacerbated due to regional and national shortages in placements which has resulted in a high cost market. National placement market reform is at a very slow pace Regional Commissioning Cooperatives not anticipated to be live until 2025, these and other initiatives i.e. fostering hubs currently do not come with necessary investment to disrupt the market and reduce unit costs</p>

<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	<p>Detailed model worked through considering age / need profile of current cohort, expected pathways of those turning 18, and assumptions of demand over next 3 years. Alternatives ways of meeting this some of this need have been considered and the service is currently implementing a programme to increase the number of foster carers and open a new children's home locally.</p>
---	---

<b>Detail the external and organisational implications if this is not successful.</b>	These are unavoidable costs for children and young people in receipt of statutory support to secure their safety and wellbeing.
---	---

**Finance Information**

<b>Total Current Budget for Activity</b>	<b>2023/24</b> £5,396
--	--------------------------

		Yr 1	Yr 2	Yr 3
		2024/25	2025/26	2026/27
Amount needed per year	<b>Expenditure</b>	£2,086	£1,299	£1,509
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£2,086	£3,385	£4,894

<b>Total Revised Budget for Activity</b>	<b>2024/25</b> £7,482
--	--------------------------

<b>Capital Investment Requirement</b>	£2,000		
---------------------------------------	--------	--	--

<b>Capital Bid / MTFP Reference</b>	
-------------------------------------	--

<b>RAG Status</b> (Certainty around financial request and project delivery)	<b>Green</b>	High certainty on figures and project delivery
	<b>Amber</b>	Some certainty on figures and project delivery
	<b>Red</b>	Low certainty on figures and project delivery

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	<p>Line by line reviews of placement need currently take place within the operational line management of the service. Recent developments to strengthen the oversight of cost alongside this need supported by commissioning colleagues should ensure tighter cost control. We have not budgeted for the costs of being unable to place unanticipated very complex (often with acute/undiagnosed MH needs), or children where a placement cannot be found, and where temporary unregistered arrangements must be put in place.</p>
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date

**Sign Off**

Service Manager	Lead Specialist: Isabel Prinsloo Service Manager for Corporate Parenting
Assistant Director	Assistant Director Children's: Adam Davis, AD Social Work & Early Help
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray



**Revenue Budget Setting 2024/25 to 2026/27**

Directorate	Children's Services
-------------	---------------------

**Business Case Details**

Business Case Type	Growth
--------------------	--------

Business Case Name	Managing and Meeting demand in numbers and complexity
Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)	<p>The recent OFSTED Inspection of Children's Social Care highlighted the need for extra resources in front line social work teams to ensure child safeguarding risk in the community is appropriately identified and acted upon. This bid increases capacity to carry out these functions. It also makes permanent a number of service areas that were developed to help reduce demand and cost in the Children social care system.</p> <p>The growth bid secures the Compass "edge of care" team who avoid significant costs through prevention of escalation of need and placement breakdown and Practice Assistants who support Social Workers so that they can focus on direct and complex work with children and young people at an enhanced level that allows risk to be managed in the family and prevent entry into costly care placements.</p>

Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes	The numbers of children in care (CIC) in Wokingham are considerably lower than other local authorities Wokingham rate of Children care is 33 per 10,000 children aged under 18 - The mean regional average is 47 per 10,000 children aged under 18, with some authorities in the 60's per 10,000 children. We estimate that these low numbers saves between £3 - £4m per year on avoided placement costs Not destabilising this existing very low-cost base in Children Social Care, maintaining the 'protective' factors requires effective early help and services that effectively manages risk in the community.
--	--

Detail the external and organisational implications if this is not successful.	Increase in placement budget as number of CIC children rise. Plus expansion in costs of the statutory support infrastructure including employing extra Independent Reviewing Officers and Commissioning staff to manage placements.
--	---

**Finance Information**

Total Current Budget for Activity	2023/24 £0
-----------------------------------	---------------

		Yr 1	Yr 2	Yr 3
		2024/25	2025/26	2026/27
Amount needed per year	Expenditure	£711	£166	£121
	Income	£0	£0	£0
Cumulative movement from 23/24 budget		£711	£877	£998

Total Revised Budget for Activity	2024/25 £711
-----------------------------------	-----------------

Capital Investment Requirement			
--------------------------------	--	--	--

Capital Bid / MTFP Reference	
------------------------------	--

RAG Status (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

Select "RAG Status"	Amber
---------------------	-------

Comments regarding RAG Status	The reduced number of CIC in Wokingham is against the national trend, particularly given the post covid rise in volume and complexity of need in children. Therefore the growth to maintain demand management measures is important mitigation, but it cannot guarantee a continued low trajectory.
-------------------------------	---

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Children's Services Leadership Team
Assistant Director	Assistant Director Children's: Children's Services Leadership Team
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Growth
<b>Business Case Name</b>	Home to School Transport
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Home to School Transport is provided to children and young people who are eligible for this service due to the distance they live from their allocated school, or due to their particular special education and/or disability (SEND) need.  Mainstream costs are in the main controlled, the significant increase in cost pressure is from the transport costs of children with SEND where the growth in the costs of transport mirrors the year-on-year increase in Children in receipt of Education Health & Care Plans (EHCP).
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	EHCP numbers have risen from 867 in 2018 to 1688 in 2023, on average approx. 30% of these children require Home to School Transport.
<b>Detail the external and organisational implications if this is not successful.</b>	Provision of home to school transport is a statutory entitlement for children

**Finance Information**

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£5,886		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	£4,018	£447	£578
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£4,018	£4,465	£5,043

		<b>2024/25</b>	
<b>Total Revised Budget for Activity</b>		£9,904	

**Capital Investment Requirement**

**Capital Bid / MTFP Reference**

	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

**Select "RAG Status"** Amber

<b>Comments regarding RAG Status</b>	Future budget growth has been modelled on the forecast for EHCP plans. This trajectory is based upon the successful delivery of the Councils Safety Valve programme, which is aiming to achieve a reduction in the rate of EHCP growth.
--------------------------------------	---

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Zoe Storey, School Admissions & Transport Manager
Assistant Director	Assistant Director Children's: Ming Zhang, AD Education and SEND
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Growth
---------------------------	--------

<b>Business Case Name</b>	New Models of Support for Children with Disabilities
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Increase in costs and complexity of placements for Children with Disabilities. links with CS BC 5 where we will work with parent and carers to remodel our respite offer to create extra capacity and target support better.

<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Spending on high costs residential placements for Children with Disabilities has increased significantly over the last few years necessitating an increase in the placement budget.
---	---

<b>Detail the external and organisational implications if this is not successful.</b>	The growth is needed for packages and placements that are already in place, or anticipated need identified in children's care plans.
---	--

**Finance Information**

	<b>2023/24</b>
<b>Total Current Budget for Activity</b>	£0

		Yr 1	Yr 2	Yr 3
		2024/25	2025/26	2026/27
Amount needed per year	<b>Expenditure</b>	£325	£185	£209
	<b>Income</b>	£0	£0	£0

*Cumulative movement from 23/24 budget*                      £325                      £510                      £719

	<b>2024/25</b>
<b>Total Revised Budget for Activity</b>	£325

<b>Capital Investment Requirement</b>	£3,500	£3,500	
---------------------------------------	--------	--------	--

**Capital Bid / MTFP Reference**                     

	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	Growth figures are the best estimate and understanding based upon analysis of current care plans.
--------------------------------------	---

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Kelli Scott Service Manager, CWD, Early Help & PYJS
Assistant Director	Assistant Director Children's: Adam Davis, AD Social Work & Early Help
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Growth
<b>Business Case Name</b>	Building a Permanent Social Worker Workforce
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Our new approach to build a permanent social work workforce is to dramatically increase our pipeline of newly qualified workers by extensive recruitment activity in regional universities at the start of 2024. In the short term we will increase our management and learning capacity to ensure new recruits get the best possible training and support. Following a benchmarking exercise with surrounding Councils, salary levels will be uplifted to ensure they remain competitive. The funding plan in 24/25 & 25/26 retains some of the agency worker resource necessary to hold cases until the newly qualified cohort can safely take on the role of named social worker.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	The national marketplace for permanent social work staff is extremely challenging. There are simply not enough social workers of a high calibre to go round, and consequently filling vacancies with experienced permanent workers is difficult. Recruiting agency workers is often the only option, and they frequently need to be retained beyond the original time intended. Our pipeline of newly qualified social workers has reduced dramatically from 8 and 10 a year in 2021 and 2022 to only 4 new starters in 2023.
<b>Detail the external and organisational implications if this is not successful.</b>	Continued growth in agency staffing budgets in the later years of the MTFP and the following financial cycle.

**Finance Information**

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£0		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	£0	£170	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£0	£170	£170
		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£0		
<b>Capital Investment Requirement</b>		<input type="text"/>	<input type="text"/>	<input type="text"/>
<b>Capital Bid / MTFP Reference</b>		<input type="text"/>		
	<b>Green</b>	High certainty on figures and project delivery		
	<b>Amber</b>	Some certainty on figures and project delivery		
	<b>Red</b>	Low certainty on figures and project delivery		
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>	<b>Amber</b>			

<b>Comments regarding RAG Status</b>	Salaries at the market rate alongside a compelling learning and development offer should now make WBC an attractive proposition for new qualified social workers. Recruitment activity, scheduled to begin in Jan 24, will be closely monitored and the risk profile adjusted in line with results.
--------------------------------------	---

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1 Recruitment of newly qualified workers	Jan-24	May/June 24
2 Salary Market Supplement applied	Apr-24	Apr-24
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Children's Services Leadership Team
Assistant Director	Assistant Director Children's: Children's Services Leadership Team
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Special Item
<b>Business Case Name</b>	Delay in Placement Delivery 2023/24
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	The unit costs growth rate in the external children placement market has accelerated year on year as placement availability has deteriorated. Steps identified in Children Services BC R6 & R8 will provide some, but not all, the mitigation required to manage the increased costs within the 24/25 allocated budget.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	This one off funding allows the further time required to develop more local solutions to meet needs of Children in Care at lower unit costs.
<b>Detail the external and organisational implications if this is not successful.</b>	

**Finance Information**

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£5,396		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
<b>Amount needed per year</b>	<b>Expenditure</b>	£400	£200	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£400	£200	£0

		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£5,796		
<b>Capital Investment Requirement</b>		<input type="text"/>	<input type="text"/>	<input type="text"/>
<b>Capital Bid / MTFP Reference</b>	<input type="text"/>			
	<b>Green</b>	High certainty on figures and project delivery		
	<b>Amber</b>	Some certainty on figures and project delivery		
	<b>Red</b>	Low certainty on figures and project delivery		
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>	<b>Amber</b>			

<b>Comments regarding RAG Status</b>	Requires placement savings business cases to deliver alongside this one off sum to balance the 24/25 placement budget
--------------------------------------	---

**Proposed high level implementation timetable**

<b>Activity</b>	<b>Start Date</b>	<b>End Date</b>
1	Apr-24	Mar-25

**Sign Off**

Service Manager	Lead Specialist: Isabel Prinsloo Service Manager for Corporate Parenting
Assistant Director	Assistant Director Children's: Adam Davis, AD Social Work & Early Help
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Special Item
<b>Business Case Name</b>	Education Management System
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	<p>The Education Management System is the IT platform used to run various educational tasks and processes, including school admissions, SEND casework, gathering schools attainment data, paying early year providers etc.</p> <p>A historical decision to capitalise some yearly costs as part of a previous project round means that the annual licence payments to the supplier are not budgeted for.</p> <p>Renegotiating or reprocurring a new Education Management System is expected to deliver contract efficiencies. This Special Item supports the period until a new contract in place</p>
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	There are a limited number of national suppliers operating in this specialist ICT product area, and given the high impact of any system risk failure, any resolution will need be carefully implemented and this will take some time.
<b>Detail the external and organisational implications if this is not successful.</b>	

**Finance Information**

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£9,180		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	£195	£0	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£195	£0	£0
		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£9,375		
<b>Capital Investment Requirement</b>		<input type="text"/>	<input type="text"/>	<input type="text"/>
<b>Capital Bid / MTFP Reference</b>		<input type="text"/>		
		Green	High certainty on figures and project delivery	
		Amber	Some certainty on figures and project delivery	
		Red	Low certainty on figures and project delivery	
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>		Amber		

<b>Comments regarding RAG Status</b>	
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Sudeshna Banerjee
Assistant Director	Assistant Director Children's: Mark Douglas, AD Quality Assurance and Safeguarding
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Children's Services
--------------------	---------------------

**Business Case Details**

<b>Business Case Type</b>	Special Item
<b>Business Case Name</b>	Transformation Programme
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	The transformation programme special item is pump priming/one off investment funds along with resource capacity required to deliver the savings projects outlined in the previous business cases.  Including in the total is £600k for agency staffing in the Childrens Social Work Teams, this is required to meet OFSTED requirements, as Children social care cases have to be allocated to a qualified social worker. This special items has been a necessary budget requirement in recent years. The programme to build a Permanent Children Social Worker Workforce will reduce this need in future years.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	The change programme outlined in the attached bids is large and complex and will require significant investment of time and resources alongside the existing operational staff and teams.
<b>Detail the external and organisational implications if this is not successful.</b>	Children Services are expected to deliver nearly £4m of savings in the MTFP period, failure to deliver this whole programme will place the Council at significant financial risk.

**Finance Information**

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£34,415		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	£1,630	£1,105	£800
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£1,630	£1,105	£800

		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£36,045		

<b>Capital Investment Requirement</b>	<input type="text"/>	<input type="text"/>	<input type="text"/>
---------------------------------------	----------------------	----------------------	----------------------

<b>Capital Bid / MTFP Reference</b>	<input type="text"/>
-------------------------------------	----------------------

	<span style="background-color: #d9ead3; padding: 2px;">Green</span>	High certainty on figures and project delivery
	<span style="background-color: #fff2cc; padding: 2px;">Amber</span>	Some certainty on figures and project delivery
	<span style="background-color: #f4cccc; padding: 2px;">Red</span>	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

<b>Select "RAG Status"</b>	<span style="background-color: #fff2cc; padding: 2px;">Amber</span>
----------------------------	---

<b>Comments regarding RAG Status</b>	<input type="text"/>
--------------------------------------	----------------------

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1	23/24	Ongoing
2		
3		
4		

**Sign Off**

Service Manager	Lead Specialist: Children's Services Leadership Team
Assistant Director	Assistant Director Children's: Children's Services Leadership Team
Director	Director for Children's Services: Helen Watson
Lead Member	Executive Member for Children's Services: Prue Bray

This page is intentionally left blank



## New Capital Bid Template 2024 to 2027

### Details

Directorate *	Children's Services	Lead Member *	Prue Bray - Deputy Leader of the Council and
Assistant Director / Service *	Adam Davis	Budget Manager *	Adam Davis
Project Managed By *	Hayley Rees	Rolling Programme *	No
Project Title *	Short Breaks and Longer Term Care for Children with Disabilities TOM		

### Project Description \*

This project will address the need for cost effective short breaks and longer term care provision in Wokingham for Children with Disabilities (CWD) through:  
 Commissioning of a range of in borough provision.  
 Increasing overnight short break stay provision to help families to continue to provide the majority of care for their child at home.  
 Developing an in-borough residential provision for CWD who are Looked After.  
 Linking the residential provision with the two new SEND schools, reducing the need for out of borough SEND boarding and residential provision.

### Borough and Service need - please detail the need/demand this project will provide for, how this fits into the wider service model across the Borough and how VFM is driven from the approach

#### What are Short Breaks?

Short breaks provide disabled children and teens with opportunities to take part in activities and develop vital skills while giving their families a chance to rest from caring duties. Short Breaks are statutory - provided free of charge by the local authority. Short Breaks support families to look after their children and avoid expensive long-term residential care. A range of options for accessing short breaks is currently offered including:  
 Direct payments to families to purchase their own short break services.  
 Saturday Club run by the CWD service  
 Bridges overnight Respite  
 Afternoon tea club at Bridges

#### The Challenge

Many families receive direct payments – a significant spend.  
 There is limited in borough short breaks provision.  
 All the available provision in borough is council run.  
 The Bridges building, which currently provides short breaks in Wokingham, has been identified as fire hazard impacting the number of children who can be safely supported there.  
 There is no Wokingham owned residential care provision for CWD who need to be looked after for longer periods.

### What are the implications if project bid not approved (e.g. impact on revenue saving, service + demand impact, risks, etc.)

Wokingham is not able to offer a suitable range of short breaks or longer term care for children with disabilities and fails to meet its statutory obligations. The cost of funding direct payments will continue to grow. Families are put under unsustainable stress due to lack of respite resulting in their children needing expensive long-term residential care. Children miss out on activities which develop their skills and help them to achieve their potential. There will be a continued need to buy expensive out of borough longer term residential provision.

Has Operational Property been consulted? (see guidance tab)

Date consulted?

Names of Operational Property Officer consulted

### Breakdown of project costs (please provide breakdown of budget request covering key areas such as feasibility stage, planning, design, construction and contingency)

Cost line	£m
Work is underway to determined the breakdown of property cost	TBC

### Breakdown of ongoing revenue/running costs and income (additional cost per annum against current base budget). Could include costs such as staffing, repairs and maintenance, contribution to sinking fund for lifecycle replacements and sales / fees income

Cost and income line	£m
The increase in Bridges capacity will lead to additional running costs but this has been estimated in the net savings below. Further work is needed to estimate exact costs.	TBC

### High Level project timeline (please provide headline dates for the project development and delivery stages - this will assist with understanding of cashflow). Some projects may not have a detailed timeline at this stage (e.g. subject to policy, strategy or business case)

Activity	Owner	Start Date	Completion Date
a)			
b)			
c)			
d)			

**Procurement requirements (please provide detail of any significant procurement requirements to deliver the project)**

Procurement	Owner	Required by date	Potential route to market

**RAG Status of Project / Bid (Certainty around financial assessment and ability to deliver project)**

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \* **Amber**

**Comments regarding RAG Status**  
 This is a new project. The number of children with complex needs is increasing at a rate we have not seen before. If we do nothing this will lead to significant increases in Placement costs. Whilst this project is in it's early days the estimated savings and project delivery are still in it's infancy and further work is needed to ratify the numbers and timeline. However the volume of expected savings remains sound as the proposal will help keep these complex children at home, which currently cost c.£300K per year as well as providing more capacity to CWD.

**Please select the appropriate MTFP category for the bid \***

MTFP Category  
 MTFP Sub Category

**Equality Impact Considerations**

The project will give consideration to the full range of needs of children and young people with disabilities. Equality Impact Assessment to be carried out.

**Budget Requested in £'000**

Total of scheme approval **7,000**

Budget Phasing *	Previous Years Approved Budget £'000 (Info only)	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Capital Scheme							
cs and Longer Term Care for Children with Disabilities TOM		3,500	3,500				7,000

Project Total (Info only) £'000 **7,000**

**Funding Identified \***

Funding identified? **No**

Are there external funding streams identified to contribute towards or fully fund this bid? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>		
<b>Funding Shortfall</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>		

If Invest to Save funded - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

Net Revenue Impact (saving in brackets) \* **£'000 (2,100)**

Revenue Implications	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing		(300)	(600)	(600)	(600)	(2,100)
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>(300)</b>	<b>(600)</b>	<b>(600)</b>	<b>(600)</b>	<b>(2,100)</b>

**Details of Net Revenue Implications**

Savings will help towards the revenue savings in the MTFP

**Additional Details \***

**Additional Information**

**Links to other useful documents (e.g. business cases)**

Link	Comments

**New Capital Bid Template 2024 to 2027**

**Details**

Directorate *	Children's Services	Lead Member *	Prue Bray - Deputy Leader of the Council and
Assistant Director / Service *	Adam Davis	Budget Manager *	Adam Davis
Project Managed By *	Hayley Rees	Rolling Programme *	No
Project Title *	Local Care Leaver Accommodation		
Project Description *			

The aim of this project is to provide cost-effective accommodation solutions in Wokingham for the growing number of care leavers, especially former Unaccompanied Asylum-Seeking Children. This will include:  
 A Supported accommodation scheme.  
 Increasing affordable and local semi-independent accommodation.  
 Developing Houses of Multiple Occupancy / shared accommodation for those with unresolved status, where the LA has ongoing duties.

**Borough and Service need - please detail the need/demand this project will provide for, how this fits into the wider service model across the Borough and how VFM is driven from the approach**

Children in care do not leave their placement on their 18th birthday, they 'stay put' or continue to develop their independence skills in semi-independent accommodation. For our cohort of UASC this is no different.  
 The current NTS scheme will result in an exponential growth in our care leaver population.  
 In 7 years, our number of former UASC care leavers is forecast to increase from around 30 to between 160-220.  
 When a UASC reaches 18, the level of funding available to the local authority reduces from £1001 to £270 per week - a 73% reduction.  
 The accommodation cost for a former UASC care leaver is around £1000 per week – a £630 gap in funding.  
 The challenge and TOM is to create accommodation that costs no more than £270 per week

**What are the implications if project bid not approved (e.g. impact on revenue saving, service + demand impact, risks, etc.)**

Significant growth in the cost of provision of care leaver accommodation for former UASC in particular, far in excess of the £270 per week grant funding provided.  
 Significant growth in the placement budget.

Has Operational Property been consulted? (see guidance tab)

Date consulted?

Names of Operational Property Officer consulted

**Breakdown of project costs (please provide breakdown of budget request covering key areas such as feasibility stage, planning, design, construction and contingency)**

Cost line	£m
Property related costs for HMOs and SILs. Work is underway to determine WBC suitable properties and new locations. It will be a mix of new HMO, SIL purchases and property readiness costs.	2,000,000

**Breakdown of ongoing revenue/running costs and income (additional cost per annum against current base budget). Could include costs such as staffing, repairs and maintenance, contribution to sinking fund for lifecycle replacements and sales / fees income**

Cost and income line	£m
Some properties will be set up to provide support. This has yet to be defined for each property. The expected costs of this are included in the net saving.	TBC

**High Level project timeline (please provide headline dates for the project development and delivery stages - this will assist with understanding of cashflow). Some projects may not have a detailed timeline at this stage (e.g. subject to policy, strategy or business case)**

Activity	Owner	Start Date	Completion Date
a)			
b)			
c)			
d)			

**Procurement requirements (please provide detail of any significant procurement requirements to deliver the project)**

Procurement	Owner	Required by date	Potential route to market

**RAG Status of Project / Bid** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \* **Amber**

**Comments regarding RAG Status**  
 This is a new project. The Care Leaver population will increase exponentially over the next few years due to the speed at which UASCs are replaced to maintain our 1% of population. If we do nothing this will lead to significant increases in Placement cost as well as WBC having an ageing care leaver population of non UASCs. Whilst this project is in it's early days the estimated savings and project delivery are still in it's infancy and further work is needed to ratify the numbers and timeline. However the volume of expected savings remains sound as the proposed accommodation types are significantly cheaper than the options currently available to WBC.

**Please select the appropriate MTFP category for the bid \***

MTFP Category

MTFP Sub Category

**Equality Impact Considerations**

The project will give consideration to the full range of care leaver needs. Equality Impact assessment to be completed.

**Budget Requested in £'000**

Total of scheme approval **2,000**

Budget Phasing *							
Capital Scheme	Previous Years Approved Budget £'000 (Info only)	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Local Care Leaver Accommodation		2,000					2,000

Project Total (Info only) £'000 **2,000**

**Funding Identified \***

Funding identified? **No**

Are there external funding streams identified to contribute towards or fully fund this bid? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>		
<b>Funding Shortfall</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>		

If Invest to Save funded - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

Net Revenue Impact (saving in brackets) \* **£'000 (1,040)**

Revenue Implications	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing	(416)	(156)	(156)	(156)	(156)	(1,040)
<b>Net Revenue Implications (savings in brackets)</b>	<b>(416)</b>	<b>(156)</b>	<b>(156)</b>	<b>(156)</b>	<b>(156)</b>	<b>(1,040)</b>

**Details of Net Revenue Implications**

Savings will help towards the revenue savings in the MTFP

**Additional Details \***

**Additional Information**

**Links to other useful documents (e.g. business cases)**

Link	Comments
1	
2	
3	

## New Capital Bid Template 2024 to 2027

### Details

Directorate *	Children's Services	Lead Member *	Prue Bray - Deputy Leader of the Council and
Assistant Director / Service *	Rachel Oakley/Ming Zhang	Budget Manager *	Piers Brunning
Project Managed By *	David Congdon	Rolling Programme *	Yes

Project Title \* Laptops for Children in Care

#### Project Description \*

This bid is for an increase to the Children in Care laptops Capital Budget which provides laptops/tablets for Children in Care (including Unaccompanied Asylum Seeker Children) and Care Leavers that are engaged with continuing education. These young people are eligible for the provision of a device under the Wokingham Borough Council Pledge for Children and Young People in Care (see <https://www.wokingham.gov.uk/children-families-and-young-people/children-and-families/child-protection-and-family-support-0>). The Council has supported this provision since 2009. The laptops are used for homework, leisure, keeping in touch, etc. The Wokingham scheme works well and the provision makes a real difference to our young people.

The current annual allocation is £22k, which hasn't been amended for some years. There have been two years recently when the budget allocation wasn't sufficient and the Capital finance team had to manage the provision of additional in year funds. The increase in demand for laptops from young people is due to a steady increase in the numbers of Wokingham Children in Care and Unaccompanied Asylum Seeker Children, as well as increases in the cost of laptops.

It is proposed to increase the CiC capital budget by £10k, which would mean a revised annual total allocation of £32k.

#### Borough and Service need - please detail the need/demand this project will provide for, how this fits into the wider service model across the Borough and how VFM is driven from the approach

The provision of laptops for Children in Care through the Wokingham Virtual School and Here4U fits in well with the wider Council strategic priorities, particularly 'Enriching Lives', and enabling young people to achieve their full potential. The additional funds should enable the Virtual School to provide additional devices to meet the increased demand following increases in the numbers of Children in Care in recent years.

#### What are the implications if project bid not approved (e.g. impact on revenue saving, service + demand impact, risks, etc.)

If the project bid is not approved, there would either need to be an overspend in future years, or the Wokingham Virtual School would have to opt to not provide laptops for some young people, which would mean a breach of the Council pledge.

Has Operational Property been consulted? (see guidance tab)

N/A

Date consulted?

N/A

Names of Operational Property Officer consulted

N/A

#### Breakdown of project costs (please provide breakdown of budget request covering key areas such as feasibility stage, planning, design, construction and contingency)

Cost line	£m
Additional funds for Children in Care laptops	£0.01m (£10k)

#### Breakdown of ongoing revenue/running costs and income (additional cost per annum against current base budget). Could include costs such as staffing, repairs and maintenance, contribution to sinking fund for lifecycle replacements and sales / fees income

Cost and income line	£m
Costs are all capital, no revenue costs	£0

#### High Level project timeline (please provide headline dates for the project development and delivery stages - this will assist with understanding of cashflow). Some projects may not have a detailed timeline at this stage (e.g. subject to policy, strategy or business case)

Activity	Owner	Start Date	Completion Date
Purchase of laptops for CiC	David Congdon	01-Apr-24	ongoing

#### Procurement requirements (please provide detail of any significant procurement requirements to deliver the project)

Procurement	Owner	Required by date	Potential route to market
Through existing procurement			

**RAG Status of Project / Bid** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \* **Green**

**Comments regarding RAG Status**  
If the bid for an additional £10k allocation is successful, there is reasonable confidence that the total funding available will be sufficient, although demand is hard to predict accurately.

**Please select the appropriate MTFP category for the bid \***

MTFP Category Children Services and Schools

MTFP Sub Category Service improvements

**Equality Impact Considerations**

The Wokingham Virtual School seek to ensure that the policies and decision making processes relating to the provision of laptops to Children in Care and Care Leavers are fair and do not present barriers or disadvantage any identified groups.

**Budget Requested in £'000**

Total of scheme approval **160**

**Budget Phasing \***

Capital Scheme	Previous Years Approved Budget £'000 (Info only)	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Laptops for Children in Care		32	32	32	32	32	160

Project Total (Info only) £'000 **160**

**Funding Identified \***

Funding identified? **No**

Are there external funding streams identified to contribute towards or fully fund this bid? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>160</b>	<b>160</b>	<b>160</b>		
<b>Funding Shortfall</b>	<b>160</b>	<b>160</b>	<b>160</b>		

If Invest to Save funded - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

Net Revenue Impact (saving in brackets) \* **£'000**  
**0**

Revenue Implications	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Details of Net Revenue Implications**

**Additional Details \***

**Additional Information**

WBC have made some form of provision for Laptops for Children in Care since 2009. The scheme has been running in its current form since August 2015. Since then, a total of 402 laptops and tablets have been provided. Annual demand initially averaged 38, but increased to 48 by 2019/20. The 2022/23 demand was for 73 laptops.

**Links to other useful documents (e.g. business cases)**

Link	Comments
1 <a href="https://wsh.wokingham.gov.uk/virtual-school/">https://wsh.wokingham.gov.uk/virtual-school/</a>	Information about the Wokingham Children in Care Laptops scheme
2	
3	

## New Capital Bid Template 2024 to 2027

### Details

Directorate *	Childrens Services	Lead Member *	Prue Bray - Deputy Leader of the Council and
Assistant Director / Service *	Ming Zhang	Budget Manager *	TBC
Project Managed By *	Carey Tulloch	Rolling Programme *	Yes
Project Title *	SEND Resource Units, SEND Post 16 Provision and Specialist Early Years		
Project Description *			

#### SEND Resource Units

Part 1.

In Autumn 2022 Strategy and Commissioning Service completed a review of the SEND Provision attached to mainstream schools.

The review proposed that WBC should:

- 1.Re-purpose some existing Wokingham resourced provision to better meet demand and needs identified in the needs analysis.
- 2.Create new type of provision – SEND Units, which seek to narrow the gap in levels of support offered by resource bases and special school provision.
- 3.Implementation of robust accountability, monitoring and review mechanisms.

#### Post 16 Provision

A further scheme was included in the bid for post 16 provision following an in depth needs assessment and future planning. This is being reviewed in line with need and demand and to shape what this provision needs to deliver, additional post 16 specialist placements focussed on routes to employment.

#### Early Years Provision

Expansion of the existing specialist early years provision to increase specialist places locally and provide additional outreach support for local nursery provision to enhance early identification and targeted provision to meet children's needs.

### Borough and Service need - please detail the need/demand this project will provide for, how this fits into the wider service model across the Borough and how VFM is driven from the approach

The scheme has been developed and signed off and included as part of the Safety Valve Programme, creating additional specialist provision locally will reduce the reliance on commissioning high cost provision from Alternative Provision, Independent and Non Maintained Schools or specialist post 16 provision.

### What are the implications if project bid not approved (e.g. impact on revenue saving, service + demand impact, risks, etc.)

Funding has been secured to deliver the workstreams set out in the DfE and Council's Safety Valve Programme contract. Not delivering the capital programme needed to facilitate the growth in local provision would be a significant risk to the programme objectives and future funding allocated as part of that programme.

Has Operational Property been consulted? (see guidance tab)

Yes

Date consulted?

Apr-23

Names of Operational Property Officer consulted

Katie Meakin

### Breakdown of project costs (please provide breakdown of budget request covering key areas such as feasibility stage, planning, design, construction and contingency)

Cost line	£m
Phase 1: refurbish existing SEND unit	£0.399m
Phase 1: refurbish existing SEND unit	£0.192m
Phase 1: New Primary RB	£0.615m
Phase 1: New Primary SEND Unit	£0.614m
Phase 1: New Secondary SEND Unit	£0.731m
Phase 1 - Nurture Base Development	£0.050m
Phase 2: New Primary RB	£0.234m
Phase 2: New Primary SEND Unit	£0.292m
Phase 2: New Secondary SEND Unit	£0.439m
Phase 2 - Nurture Base Development	£0.050m
Post 16 - Centre of Excellence	£1.516m
Post 16 - Training & Skills Centre	£1.2m
Early Years Provision Expansion	£0.250m
Contingency and Fees	£0.628m

### Breakdown of ongoing revenue/running costs and income (additional cost per annum against current base budget). Could include costs such as staffing, repairs and maintenance, contribution to sinking fund for lifecycle replacements and sales / fees income

Cost and income line	£m
Phase 1: refurbish existing SEND unit	TBC
Phase 1: refurbish existing SEND unit	TBC
Phase 1: New Primary RB	TBC
Phase 1: New Primary SEND Unit	TBC
Phase 1: New Secondary SEND Unit	TBC
Phase 2: New Primary RB	TBC
Phase 2: New Primary SEND Unit	TBC
Phase 2: New Secondary SEND Unit	TBC
Post 16 - Centre of Excellence	TBC
Post 16 - Training & Skills Centre	TBC
Early Years Provision Expansion	TBC

High Level project timeline (please provide headline dates for the project development and delivery stages - this will assist with understanding of cashflow). Some projects may not have a detailed timeline at this stage (e.g. subject to policy, strategy or business case)

Activity	Owner	Start Date	Completion Date TBC
a) Phase 1: Scoping and identifying School	CS/ Property	Jun-23	Nov-23
b) Phase 1: Design and planning	Property	Dec-23	Mar-24
c) Phase 1: Construction Works	Property	Apr-24	Aug-24
d) Phase 1: Opening	CS/ Property	Aug-24	Sep-24
e) Phase 2: Scoping and identifying School	CS/ Property	Jun-24	Nov-24
f) Phase 2: Design and planning	Property	Dec-24	Mar-25
g) Phase 2: Construction Works	Property	Apr-25	Aug-24
h) Phase 2: Opening	CS/ Property	Aug-24	Sep-25
i) Post 16 - Centre of Excellence	CS/ Property	Aug-24	Sep-25
j) Post 16 - Training & Skills Centre	CS/ Property	Aug-24	Sep-25
k) Early Years Expansion	CS/ Property	Mar-24	Sep-24

Procurement requirements (please provide detail of any significant procurement requirements to deliver the project)

Procurement	Owner	Required by date	Potential route to market
Phase 1: Design Consultants	Property	Dec-23	Open tender or Framework
Phase 1: Construction	Property	Feb-24	Open tender or Framework
Phase 1: Design Consultants	Property	Dec-24	Open tender or Framework
Phase 1: Construction	Property	Feb-25	Open tender or Framework

RAG Status of Project / Bid (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \* Green

Comments regarding RAG Status	Funding secured and work underway to identify suitable schools
-------------------------------	--

Please select the appropriate MTFP category for the bid \*

MTFP Category	Children Services and Schools
MTFP Sub Category	Service improvements

Equality Impact Considerations

Provides additional SEND resource units and resource bases, post 16 and Early Years.

Budget Requested in £'000

Total of scheme approval 3,171

Budget Phasing *	Previous Years Approved Budget £'000 (Info only)	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Capital Scheme							
SEND Resource Units, SEND Post 16 Provision and Specialist	4,039	3,171	0	0	0	0	3,171

Project Total (Info only) £'000 7,210

Funding Identified \*

Funding identified? Yes

Are there external funding streams identified to contribute towards or fully fund this bid? (if yes please add the details to the table below)

Funding Details

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / grant reference
DfE High Needs Capital Grant (Safety Valve)	6,332	6,332	6,332	Grant received and ringfenced for SEND capital investment.	
DfE High Needs Capital Grant 2023	878	878	878		
<b>Total Funding Available</b>	<b>7,210</b>	<b>7,210</b>	<b>7,210</b>		
<b>Total Project Costs</b>	<b>7,210</b>	<b>7,210</b>	<b>7,210</b>		
<b>Funding Shortfall</b>	<b>0</b>	<b>0</b>	<b>0</b>		



**Revenue Implications**

Net Revenue Impact (saving in brackets) \* £'000  
**(4,530,207)**

Revenue Implications	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing	0	383,792	383,792	383,792	383,792	1,535,168
Annual on going revenue savings after financing	103,971	(1,328,083)	(1,367,394)	(1,582,030)	(1,891,839)	(6,065,375)
<b>Net Revenue Implications (savings in brackets)</b>	<b>103,971</b>	<b>(944,291)</b>	<b>(983,602)</b>	<b>(1,198,238)</b>	<b>(1,508,047)</b>	<b>(4,530,207)</b>

Details of Net Revenue Implications

There will be a revenue implication to running the additional SEND provisions set out in this capital programme. Each provision will have funding allocated in the form of place funding and top up funding which is allocated on a pupil level based on need and funded from the High Needs Block. Although this will be additional revenue funding against this budget line of the HNB, it is anticipated that creating additional local provision will significantly impact the revenue funding needed to commission places from the independent sector and reduce pressure on other local special school places.

**Additional Details \***

Additional Information

The scheme has been developed and signed off and included as part of the Safety Valve Programme.

Links to other useful documents (e.g. business cases)

Link	Comments
1	
2	
3	

This page is intentionally left blank

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
---------------------------	---------

<b>Business Case Name</b>	Demand management; Market management and commissioning efficiencies
---------------------------	---

<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Review of existing packages and spend, review of placement practice and the utilisation of prevention services.
--	---

<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	The service has already put the building blocks in place to start and continue service transformation. Work carried out over the last 6 months has identified opportunities to influence demand across the customer journey and reduce long term care demand volumes and cost through strengthening the early intervention and prevention offer. This will include a reframed change programme focusing on the following areas over the next 12 months: Commissioning strategy and market Management: Ensuring our Commissioning strategy and market management is aligned with new ways of working and meets the changing needs of residents; helping maximise their independence by providing the right services at the right time. A review of our current placement practice to streamline our processes and ensure that Wokingham maximises market sufficiency across the region to secure the best placement at the right price. Review of high cost placement to ensure that the right level of care is being provided at the right time.
---	--

<b>Detail the external and organisational implications if this is not successful.</b>	Increased demand for statutory services
---	---

**Finance Information**

(all figures in £'000)

<b>Total Current Budget for Activity</b>	<b>2023/24</b> £48,860
--	---------------------------

		Yr 1	Yr 2	Yr 3
		2024/25	2025/26	2026/27
Amount needed per year	<b>Expenditure</b>	(£1,335)	(£1,000)	(£900)
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		(£1,335)	(£2,335)	(£3,235)

<b>Total Revised Budget for Activity</b>	<b>2024/25</b> £47,525
--	---------------------------

<b>Capital Investment Requirement</b>	<input type="text"/>	<input type="text"/>	<input type="text"/>
---------------------------------------	----------------------	----------------------	----------------------

<b>Capital Bid / MTFP Reference</b>	<input type="text"/>
-------------------------------------	----------------------

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	Demand-led change programmes are underway in many adult social care services and have helped improve residents' lives, sustainably save money and reduce demand for services.
--------------------------------------	---

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1	<input type="text"/>	<input type="text"/>
2	<input type="text"/>	<input type="text"/>
3	<input type="text"/>	<input type="text"/>
4	<input type="text"/>	<input type="text"/>

**Sign Off**

Service Manager	All Service Manager's in ASC
Assistant Director	All Service Manager's in ASC
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member for Health & Wellbeing and Adult Services - David Hare

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
<b>Business Case Name</b>	Learning disability review - better utilisation of contracts, recommissioning services and better use of accommodation
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Better utilisation of contracts, recommissioning services and better use of accommodation.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	WBC has developed its Learning Disability Strategy. This describes our ambition for our residents with a learning disability and what we will prioritise and do over the medium term to enable them to build a healthy and purpose driven future, where they can choose how they want to live. It is envisaged that efficiencies can be achieved through a combination of better utilisation of contracts, recommissioning of services and better use of accommodation. The directorate is working in partnership with local housing associations and care providers to transform existing accommodation, creating more appropriate and cost-effective models of care. The de-registration process will enable the council to reduce its core costs and reduce commissioned support hours.
<b>Detail the external and organisational implications if this is not successful.</b>	The delivery of this project has been incorporated within the Directorates improvement programme. This includes a schedule for delivery against the identified savings.

**Finance Information**

(all figures in £'000)

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£25,686		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	(£100)	(£100)	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		<i>(£100)</i>	<i>(£200)</i>	<i>(£200)</i>

		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£25,586		
<b>Capital Investment Requirement</b>				
<b>Capital Bid / MTFP Reference</b>				
	Green	High certainty on figures and project delivery		
	Amber	Some certainty on figures and project delivery		
	Red	Low certainty on figures and project delivery		

**RAG Status** (Certainty around financial request and project delivery)

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	Capital for the programme has been secured
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	Head of Service, Strategic Commissioning - Jenny Lamprell
Assistant Director	Assistant Director of Children's and Adult's Strategy and Commissioning and Adult's Performance - Wesley Hedger
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member of Health & Wellbeing and Adult Services - David Hare

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
<b>Business Case Name</b>	Securing health income for residents
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	To ensure the correct funding streams are identified and utilised to meet people's needs which are beyond the responsibility of Adult Social Care to provide.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	WBC are facing challenges from Berkshire Healthcare Foundation Trust and the Integrated Care Board (ICB) over correct funding routes for those who should be either 100% health funded, a joint funding arrangement or fast track for end of life. The number of people living longer with complex health needs, children with complex disabilities and the number of people who are admitted into hospital under S117 of the Mental Health Act 1983 are increasing, yet WBC continues to receives the lowest success rate in accessing health funding Nationally. WBC are picking up costs from health due to their refusal to pay, placing considerable pressure on ASC budgets.
<b>Detail the external and organisational implications if this is not successful.</b>	Increased pressure on Children and Adult Social Care Budgets. There is evidence that the complexity of customer needs are increasing therefore this pressure is set to grow. It is illegal for ASC to be paying for certain health and therapeutic interventions, it is therefore vital that the LA are clear about their responsibilities and challenge funding streams.

**Finance Information**

(all figures in £'000)

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£48,860		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	(£500)	(£200)	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		<i>(£500)</i>	<i>(£700)</i>	<i>(£700)</i>
<b>Total Revised Budget for Activity</b>		<b>£48,360</b>		

<b>Capital Investment Requirement</b>			
---------------------------------------	--	--	--

<b>Capital Bid / MTFP Reference</b>	
-------------------------------------	--

<b>RAG Status</b> (Certainty around financial request and project delivery)	Green	High certainty on figures and project delivery
	Amber	Some certainty on figures and project delivery
	Red	Low certainty on figures and project delivery

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1. Challenges are being presented to the ICB from WBC Corporate Leadership Team levels around funding success . Legal advice being sought	15/11/2023	Ongoing
2. ICB review scheduled to look at data analysis and processes	Now	Mar-24
3. CHC consultant has been brought in to support with challenges and to increase the number of CHC/ joint funding applications	May-23	Mar-24
4. Locum support to increase number of CHC applications and training to staff	Dec-23	Mar-24

**Sign Off**

<b>Service Manager</b>	All Service Manager's in ASC
<b>Assistant Director</b>	Interim Assistant Director Adult Social Care - Lisa Evans
<b>Director</b>	Executive Director of Childrens, Adults and Health Services - Matt Pope
<b>Lead Member</b>	Executive Member of Health & Wellbeing and Adult Services - David Hare

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
<b>Business Case Name</b>	Maximising integration funding to support delivery of hospital discharge services
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Hospital discharge services provide essential social and/or health related support to enable people to be discharged from hospital back to their home or to a care setting. These services are under increasing pressure due to a continuing increase in demand across the system. Hospital discharge services are well established across acute and community healthcare trusts and Local Authority social care services. The services are funded through a pooled budget contributed to by the Local Authority and the Integrated Care Board. The reporting of the services related to this pooled budget is into the Wokingham Integrated Partnership Board and the Board reports on the national metrics related to this programme of work to the Health and Wellbeing Board and to NHS England and the overall aim of the work of the integrated discharge services are to avoid admission and support discharge.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Services supporting hospital discharge delivered in the integration space have not be reviewed for some time. There are areas of service delivery where Wokingham is out of step with neighbouring local authorities. This work will review services to ensure that the local health and social care system is maximising the use of integration funding to support services that deliver hospital discharge.
<b>Detail the external and organisational implications if this is not successful.</b>	Hospital discharge services will not be maximised within the integrated funding available and demand for hospital discharge services will not be met.

**Finance Information**

(all figures in £'000)

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£13,051		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
<b>Amount needed per year</b>	<b>Expenditure</b>	(£600)	(£200)	(£200)
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		(£600)	(£800)	(£1,000)
		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£12,451		
<b>Capital Investment Requirement</b>				
<b>Capital Bid / MTFP Reference</b>				
	<b>Green</b>	High certainty on figures and project delivery		
	<b>Amber</b>	Some certainty on figures and project delivery		
	<b>Red</b>	Low certainty on figures and project delivery		
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>		Amber		

<b>Comments regarding RAG Status</b>	
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	Head of Integration - Lewis Willing
Assistant Director	Director of Public Health - Ingrid Slade
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member of Health & Wellbeing and Adult Services - David Hare

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
<b>Business Case Name</b>	Optalis Efficiencies
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	The council has a contract with Optalis with a value of c£9m covering a range of services. This bid relates to efficiency through this contract. This will be achieved through driving private income and an efficient business structure that supports the Adult Social Care strategy and Optalis business model. The strategic direction has been set for Optalis focusing on efficiency, quality and innovation and organic growth. This will not result in a reduction in quality or availability of these services.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Optalis continues to support Adult Social Care through delivery of new services and finding efficient ways of working. The Optalis contract has been growing steadily over the past few years supporting the Council to deliver on its financial strategy.
<b>Detail the external and organisational implications if this is not successful.</b>	Optalis would not be able to deliver within the budget constraints.

**Finance Information**

(all figures in £'000)

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£9,151		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	<b>(£100)</b>	<b>(£20)</b>	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		<b>(£100)</b>	<b>(£120)</b>	<b>(£120)</b>

		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£9,051		
<b>Capital Investment Requirement</b>				
<b>Capital Bid / MTFP Reference</b>				
	Green	High certainty on figures and project delivery		
	Amber	Some certainty on figures and project delivery		
	Red	Low certainty on figures and project delivery		
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>	Amber			

<b>Comments regarding RAG Status</b>	
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	Head of Service, Strategic Commissioning - Jenny Lamprell
Assistant Director	Assistant Director of Children's and Adult's Strategy and Commissioning and Adult's Performance - Wesley Hedger
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member of Health & Wellbeing and Adult Services - David Hare

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Savings
<b>Business Case Name</b>	Minimum Income Guarantee (MIG) Changes to Charging (Linked to bid ASC.R10)
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	The Minimum Income Guarantee (MIG) pension age at Wokingham Borough Council is currently 60 years old. This is out of step with the state pension age, which is at present 65 to 67 years old, dependent on date of birth. There are plans to increase the state pension age in the future to 68 years for those born after April 1977 (although no dates have been confirmed for this yet).
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Wokingham Borough Council intend to bring the MIG pension age in line with the DWP state pension age, as with other local authorities in the surrounding area. This will bring the age range to 65-67 as it currently stands, then increasing with all future DWP changes.
<b>Detail the external and organisational implications if this is not successful.</b>	

**Finance Information**

(all figures in £'000)

		2023/24		
<b>Total Current Budget for Activity</b>		(£1,458)		
		Yr 1	Yr 2	Yr 3
		2024/25	2025/26	2026/27
Amount needed per year	<b>Expenditure</b>	(£250)	£0	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		(£250)	(£250)	(£250)

		2024/25		
<b>Total Revised Budget for Activity</b>		(£1,708)		

<b>Capital Investment Requirement</b>			
---------------------------------------	--	--	--

<b>Capital Bid / MTFP Reference</b>	
-------------------------------------	--

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	All Service Manager's in ASC
Assistant Director	Interim Assistant Director Adult Social Care - Lisa Evans
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member of Health & Wellbeing and Adult Services - David Hare



**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Growth
<b>Business Case Name</b>	Care & support - manage increasing demand in numbers and complexity
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	As part of budget planning, a review of individual care groups has been undertaken to establish patterns of growth and trends. This has been supported by the development of various Adult Social Care strategies. Based on this, an expected rise in the number of older people, those requiring support with their mental health, learning disability or physical disability has been modelled, alongside a recognition of rising costs as those with complex learning disabilities age.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	There are more requests for publicly funded social care in Wokingham. Similarly to the rest of the country as a whole, the majority of new requests for support come from older adults age 65 and over. The rate of new requests has remained fairly constant here in Wokingham for the past few years, but the level of complexity has increased (specifically demand in 65+ accessing long term support for physical support and memory and cognition).
<b>Detail the external and organisational implications if this is not successful.</b>	The growth is required to meet statutory obligations under the Care Act 2014, ensuring local, vulnerable people are appropriately supported.

**Finance Information**

(all figures in £'000)

		<b>2023/24</b>												
<b>Total Current Budget for Activity</b>		£48,860												
		<table border="1"> <tr> <th colspan="2"></th> <th style="text-align: center;">Yr 1</th> <th style="text-align: center;">Yr 2</th> <th style="text-align: center;">Yr 3</th> </tr> <tr> <th colspan="2"></th> <th style="text-align: center;">2024/25</th> <th style="text-align: center;">2025/26</th> <th style="text-align: center;">2026/27</th> </tr> </table>					Yr 1	Yr 2	Yr 3			2024/25	2025/26	2026/27
		Yr 1	Yr 2	Yr 3										
		2024/25	2025/26	2026/27										
Amount needed per year	<b>Expenditure</b>	£3,160	£2,000	£2,000										
	<b>Income</b>	£0	£0	£0										
<i>Cumulative movement from 23/24 budget</i>		<i>£3,160</i>	<i>£5,160</i>	<i>£7,160</i>										

		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£52,020		
<b>Capital Investment Requirement</b>				
<b>Capital Bid / MTFP Reference</b>				
	<b>Green</b>	High certainty on figures and project delivery		
	<b>Amber</b>	Some certainty on figures and project delivery		
	<b>Red</b>	Low certainty on figures and project delivery		
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>	Amber			

<b>Comments regarding RAG Status</b>	
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	All Service Manager's in ASC
Assistant Director	All AD's in ASC
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member of Health & Wellbeing and Adult Services - David Hare

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Growth
<b>Business Case Name</b>	Prevention - investment in preventative services
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	The clear focus going forward is to increase investment in prevention services to reduce, prevent and delay the demand for Adult Social Care services. The ASC Council Voluntary Sector Strategy sets out the need to invest in and integrate services across the VCS to support this prevention agenda. The first two years of this strategy has shown that integrated working with VCS partners is effective at supporting residents with ongoing needs in the community and reducing demand on formal services.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	The number of people living longer with complex health needs and the number of people being discharged from hospital with an ongoing health and/or social care need continues to increase as does the cost of the care that is required. This continuing and increasing demand is a challenge for the Local Authority and system partners. Prevention remains a core mechanism to reduce demand on statutory services and the voluntary sector are well placed to deliver prevention work in the community to reduce prevent and delay the need for Local Authority provided services.
<b>Detail the external and organisational implications if this is not successful.</b>	ASC demand will continue to increase and will result in an increase in growth bids in future MTFPs.

**Finance Information**

(all figures in £'000)

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		£1,628		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
<b>Amount needed per year</b>	<b>Expenditure</b>	£40	£100	£100
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£40	£140	£240
		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		£1,668		
<b>Capital Investment Requirement</b>				
<b>Capital Bid / MTFP Reference</b>				
		Green	High certainty on figures and project delivery	
		Amber	Some certainty on figures and project delivery	
		Red	Low certainty on figures and project delivery	
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>		Amber		

<b>Comments regarding RAG Status</b>	
--------------------------------------	--

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	
Assistant Director	Director of Public Health - Ingrid Slade
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member of Health & Wellbeing and Adult Services - David Hare

## Revenue Budget Setting 2024/25 to 2026/27

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

### Business Case Details

<b>Business Case Type</b>	Special Item
---------------------------	--------------

<b>Business Case Name</b>	Demand management - resource investment to deliver change
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	Continuation and revision of previous Special Item, to ensure the delivery of the Adult Social Care transformation programme over the medium term plan.

<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	Our improvement programme has been established to deliver against our efficiency programme. This has now been aligned to the ADASS roadmap for care and support called 'Time to Act' to ensure that the directorate builds upon the key drivers within the sector. Our transformation plan includes; Training & Development, Co-Producing Local Plans, Improving Work in Care & Support, Widening Access, Improving Assessment & Care Planning and Improving Choice & Shaping Provision.
---	--

<b>Detail the external and organisational implications if this is not successful.</b>	Failure to resource the team will mean that the programme will not proceed and the delivery of savings already mandated in the MTFP for Adult Social Care may not be achieved.
---	--

### Finance Information

(all figures in £'000)

**2023/24**

<b>Total Current Budget for Activity</b>	£48,860
--	---------

		Yr 1 2024/25	Yr 2 2025/26	Yr 3 2026/27
Amount needed per year	<b>Expenditure</b>	£700	£500	£500
	<b>Income</b>	£0	£0	£0

Cumulative movement from 23/24 budget

£700

£500

£500

**2024/25**

<b>Total Revised Budget for Activity</b>	£49,560
--	---------

<b>Capital Investment Requirement</b>			
---------------------------------------	--	--	--

<b>Capital Bid / MTFP Reference</b>	
-------------------------------------	--

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

**RAG Status** (Certainty around financial request and project delivery)

<b>Select "RAG Status"</b>	Amber
----------------------------	-------

<b>Comments regarding RAG Status</b>	
--------------------------------------	--

### Proposed high level implementation timetable

Activity	Start Date	End Date
1		
2		
3		
4		

### Sign Off

Service Manager	All Service Manager's in ASC
Assistant Director	All Service Manager's in ASC
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member of Health & Wellbeing and Adult Services - David Hare

**Revenue Budget Setting 2024/25 to 2026/27**

<b>Directorate</b>	Adult Social Care
--------------------	-------------------

**Business Case Details**

<b>Business Case Type</b>	Special Item
<b>Business Case Name</b>	Minimum Income Guarantee (MIG) Changes to Charging (Linked to bid ASC.R6)
<b>Description and link to Service plan Inc. (Reason. i.e. Demand / Legislative / Policy / Discretionary / service design)</b>	This special item is requested to support the partial year implementation of these new charges. The projected £250k savings are planned to be delivered for a full year in 25/26 and a part year from September 2024, for 2024/25. This Special Item seeks to reduce the saving expectation for that year only from £250k down to £100k.
<b>Provide details of change in demand (include trends) and/or costs and benchmarks. Show alternatives that have been considered and whether budget service has had previous budget changes</b>	This special item is sought to support the partial year implementation of the project.
<b>Detail the external and organisational implications if this is not successful.</b>	This would result in a funding gap which would have to be filled in another way.

**Finance Information**

(all figures in £'000)

		<b>2023/24</b>		
<b>Total Current Budget for Activity</b>		<b>(£1,458)</b>		
		<b>Yr 1</b>	<b>Yr 2</b>	<b>Yr 3</b>
		<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>
Amount needed per year	<b>Expenditure</b>	£150	£0	£0
	<b>Income</b>	£0	£0	£0
<i>Cumulative movement from 23/24 budget</i>		£150	£0	£0
		<b>2024/25</b>		
<b>Total Revised Budget for Activity</b>		<b>(£1,308)</b>		
<b>Capital Investment Requirement</b>				
<b>Capital Bid / MTFP Reference</b>				
	Green	High certainty on figures and project delivery		
	Amber	Some certainty on figures and project delivery		
	Red	Low certainty on figures and project delivery		
<b>RAG Status</b> (Certainty around financial request and project delivery)				
<b>Select "RAG Status"</b>		<b>Amber</b>		

**Comments regarding RAG Status**

**Proposed high level implementation timetable**

Activity	Start Date	End Date
1		
2		
3		
4		

**Sign Off**

Service Manager	All Service Manager's in ASC
Assistant Director	Interim Assistant Director Adult Social Care - Lisa Evans
Director	Executive Director of Childrens, Adults and Health Services - Matt Pope
Lead Member	Executive Member of Health & Wellbeing and Adult Services - David Hare

**New Capital Bid Template 2024 to 2027**

**Details**

Directorate *	Adults Services	Lead Member *	David Hare - Health, Wellbeing and Adult Ser
Assistant Director / Service *	Wes Hedger	Budget Manager *	Wes Hedger
Project Managed By *	Wes Hedger	Rolling Programme *	No

Project Title \* Nursing Home; Nurse Call Bell System

Project Description \*

Adult Services has recently completed on the purchase of the Berkshire Care Home in Wokingham. The home has an established nurse call bell system, that notifies staff should a resident need care and/or attention. This system does not, however, meet modern standards and will need updating to meet CQC requirements in future. It is proposed that the installation of a modern call bell system will allow improved levels of care and a reduction in staffing ratios leading to revenue savings. To enable the installation of the Call Bell System the connectivity of the building must be improved and further infrastructure works is needed to improve internet access within the home.

**Borough and Service need - please detail the need/demand this project will provide for, how this fits into the wider service model across the Borough and how VFM is driven from the approach**

Nurse call or call bell systems are designed to offer an instant response when a care home resident needs help. It's a round-the-clock support service that gives patients and their families the reassurance and peace of mind that assistance is just one click away. A nurse bell system can be expanded to include a wide range of accessories, such as pressure mats, over-door lights, HTM compliant cardiac units, pagers and bed watch systems , reducing staffing requirements at the home. It is envisaged that the modernisation of the call bell system will deliver saving in the region of c.£50K per annum. This proposal includes provision to upgrade the broadband connection and associated wiring. The connectivity at the home is poor and in order to upgrade the call bell system, improved internet access and wiring will be required at the home.

**What are the implications if project bid not approved (e.g. impact on revenue saving, service + demand impact, risks, etc.)**

Maintain the status quo at the home, less efficient staffing structure and lower levels of care. Insufficient Wi-Fi/data connection within the building to support operational delivery at the home.

Has Operational Property been consulted? (see guidance tab)

Yes

Date consulted?

6th July 2023

Names of Operational Property Officer consulted

Rodney Hing

**Breakdown of project costs (please provide breakdown of budget request covering key areas such as feasibility stage, planning, design, construction and contingency)**

Cost line	£m
Nurse call bell system and associated IT capacity	£350K

**Breakdown of ongoing revenue/running costs and income (additional cost per annum against current base budget). Could include costs such as staffing, repairs and maintenance, contribution to sinking fund for lifecycle replacements and sales / fees income**

Cost and income line	£m
Running costs to be contained within the Nursing home budget	

**High Level project timeline (please provide headline dates for the project development and delivery stages - this will assist with understanding of cashflow). Some projects may not have a detailed timeline at this stage (e.g. subject to policy, strategy or business case)**

Activity	Owner	Start Date	Completion Date
a)			
b)			
c)			
d)			

**Procurement requirements (please provide detail of any significant procurement requirements to deliver the project)**

Procurement	Owner	Required by date	Potential route to market

**RAG Status of Project / Bid** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \* **Green**

Comments regarding RAG Status: Reduction in staffing levels

**Please select the appropriate MTFP category for the bid \***

MTFP Category: Adult Social Care

MTFP Sub Category: Service improvements

Equality Impact Considerations

There will be no adverse impact. The current system does not currently collect data on incidents, access and data retention will improve with the modernisation of the system

**Budget Requested in £'000**

Total of scheme approval **350**

Budget Phasing \*

Capital Scheme	Previous Years Approved Budget £'000 (Info only)	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Nursing Home; Nurse Call Bell System		350					350

Project Total (Info only) £'000 **350**

**Funding Identified \***

Funding identified? **Yes**

Are there external funding streams identified to contribute towards or fully fund this bid? (if yes please add the details to the table below)

Funding Details

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / grant reference
Invest 2 save	350	350	0		
<b>Total Funding Available</b>	<b>350</b>	<b>350</b>	<b>350</b>		
<b>Total Project Costs</b>	<b>350</b>	<b>350</b>	<b>350</b>		
<b>Funding Shortfall</b>	<b>0</b>	<b>0</b>	<b>0</b>		

If Invest to Save funded - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

Net Revenue Impact (saving in brackets) \* **£'000 250**

Revenue Implications	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing	50	50	50	50	50	250
<b>Net Revenue Implications (savings in brackets)</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>250</b>

Details of Net Revenue Implications

**Additional Details \***

Additional Information

Links to other useful documents (e.g. business cases)

Link	Comments
1	
2	
3	

**New Capital Bid Template 2024 to 2027**

**Details**

Directorate *	Adult Social Care	Lead Member *	David Hare - Health, Wellbeing and Adult Ser
Assistant Director / Service *	Ingrid Slade - Population Health, Integration and Partnerships	Budget Manager *	Ingrid Slade
Project Managed By *	Lewis Willing	Rolling Programme *	No
Project Title *	Facilitating Better Health for residents of new developments		

**Project Description \***

This programme of work will oversee projects designed to facilitate health for residents living wards impacted by new developments specifically residents from Norreys, Emmbrook, Evendons, Wescott and Wokingham Without. This programme of work will be governed by the Wokingham Integrated Care Board, this board is a partnership board between Wokingham Adult Social Care and Healthcare colleagues from the Integrated Care System (ICS) and Primary Care. This will ensure that all spend and delivery will be agreed and overseen by all relevant partners. This programme will ensure to address the areas of health-related need of the residents within these wards including but not limited to disease prevention, mental health support and health/social care access across the lifecourse. This programme of work will build on other initiatives to address health inequalities within the Borough.

**Borough and Service need - please detail the need/demand this project will provide for, how this fits into the wider service model across the Borough and how VFM is driven from the approach**

The wards of Norreys, Emmbrook, Evendons, Wescott and Wokingham Without have been broadly impacted by housing developments and subsequent health and healthcare related needs have developed. This can be addressed most efficiently through a partnership approach working closely with healthcare colleagues from the ICS and primary care to deliver a programme of work to facilitate the health of residents. This Partnership working is an existing service model for the Integration Board which works well and has robust governance for decision making and project delivery.

**What are the implications if project bid not approved (e.g. impact on revenue saving, service + demand impact, risks, etc.)**

There is a risk that elements of this fund will be lost back to the developers and will not be utilised to facilitate better health for the residents of Norreys, Emmbrook, Evendons, Wescott and Wokingham Without.

Has Operational Property been consulted? (see guidance tab)  Date consulted?

Names of Operational Property Officer consulted

**Breakdown of project costs (please provide breakdown of budget request covering key areas such as feasibility stage, planning, design, construction and contingency)**

Cost line	£
Support to facilitate mental health	200,000
Support to facilitate community health	230,000
Support to facilitate direct healthcare related provision	250,000
Support to facilitate primary prevention	250,000
Support to facilitate children and young people's health	200,000

**Breakdown of ongoing revenue/running costs and income (additional cost per annum against current base budget). Could include costs such as staffing, repairs and maintenance, contribution to sinking fund for lifecycle replacements and sales / fees income**

Cost and income line	£m
S106 income	1,130,000

**High Level project timeline (please provide headline dates for the project development and delivery stages - this will assist with understanding of cashflow). Some projects may not have a detailed timeline at this stage (e.g. subject to policy, strategy or business case)**

Activity	Owner	Start Date	Completion Date
a) partnership working for project initiation through Wokingham Integrated Partnership		Year 1 April 24 - Oct 24	
b) projects commences		Year 1 Oct 24	
c) ongoing funding of projects		Year 2-4	
d) evaluation		Year 5	

**Procurement requirements (please provide detail of any significant procurement requirements to deliver the project)**

Procurement	Owner	Required by date	Potential route to market

**RAG Status of Project / Bid** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \* Green

Comments regarding RAG Status

**Please select the appropriate MTFP category for the bid \***

MTFP Category Adult Social Care

MTFP Sub Category Service improvements

Equality Impact Considerations

**Budget Requested in £'000**

Total of scheme approval 1,130

Budget Phasing \*

Capital Scheme	Previous Years Approved Budget £'000 (Info only)	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Facilitating Better Health for residents of new developments		400	200	200	125	205	1,130

Project Total (Info only) £'000 1,130

**Funding Identified \***

Funding identified? Yes

Are there external funding streams identified to contribute towards or fully fund this bid? (if yes please add the details to the table below)

Funding Details

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / grant reference
S106 Health related spend	1,130	1,000	1,000		
<b>Total Funding Available</b>	<b>1,130</b>	<b>1,000</b>	<b>1,000</b>		
<b>Total Project Costs</b>	<b>1,130</b>	<b>1,130</b>	<b>1,130</b>		
<b>Funding Shortfall</b>	<b>0</b>	<b>130</b>	<b>130</b>		

If Invest to Save funded - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

Net Revenue Impact (saving in brackets) \* £'000  
0

Revenue Implications	Year 1 2024/25 £,000	Year 2 2025/26 £,000	Year 3 2026/27 £,000	Year 4 2027/28 £,000	Year 5 + 2028/29 £,000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Details of Net Revenue Implications

**Additional Details \***

Additional Information

Links to other useful documents (e.g. business cases)

Link	Comments
1	
2	
3	



The following capital bids are those projects that have had bid documents presented to Overview and Scrutiny in previous years for Adults and Children's Services and therefore are as they were presented when initially proposed and have not been updated. These are for information purposes only.

**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Children's Services	Lead Member *	Prue Bray - Children's Services
Assistant Director / Service *	Sal Thirlway / Learning, Achievement & Partnerships	Budget Manager *	Piers Brunning
Project Managed By *	TBC	Rolling Programme *	No
Project Title *	Secondary Basic Needs Programme - additional places		

Project Description \*

This is a programme to ensure that there are sufficient local school places across the borough, and will be informed by the secondary school places strategy currently out to consultation.

Has Operational Property been consulted? (see guidance tab)  Date consulted?

Names of Operational Property Officer consulted

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \*

**Comments regarding RAG Status**  
 Action plans are being worked up with schools, but all bar one are Academies and they have no legal duty to co-operate with the Council or to work within council financial constraints. While they have a contractual duty to co-operate, this is through a contract with the DfE and there is no good reason to think the DfE's managing agent, the Regional Schools Commissioner, will be overly concerned with local authority financial constraints.

**Please select the appropriate MTFP category for the Business Case \***

MTFP Category	Children Services and Schools
MTFP Sub Category	Improvement to existing facilities

Outline Business Case

Wokingham has a statutory duty under the Education Act 1996 to ensure there are sufficient school places. This programme will ensure that the borough can continue to fulfil its duty. Schools are an important feature of the built environment and planned investment in the education estate will enhance the wider area. Creating school places where they are needed will help alleviate traffic congestion caused by families having to drive their children to school and support cost containment on budget areas such as Home to School Transport.

Equality Impact Considerations

Considered as part of secondary place planning, no impact identified at this time.

**Budget Requested in £'000** **Total of scheme approval**

Capital Scheme	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Secondary Basic Needs Programme - additional places	4,894	4,500	6,500	4,500	2,835	5,250	23,585

**Project Total (Info only)**  *equals cell f70*

**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Children's Services	Lead Member *	Prue Bray - Children's Services
Assistant Director / Service *	Sal Thirlway / Learning, Achievement & Partnerships	Budget Manager *	Piers Brunning
Project Managed By *	TBC	Rolling Programme *	No
Project Title *	Secondary Basic Needs Programme - additional places		

**Funding Identified \***

Funding identified No

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>23,585</b>	<b>23,585</b>	<b>23,585</b>		
<b>Funding Shortfall</b>	<b>23,585</b>	<b>23,585</b>	<b>23,585</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications (if applicable)**

£'000

Net Revenue Impact (saving in brackets) \*

0

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing (either increased income/ or reductions in cost) - Invest to save schemes only	0	0	0	0	0	0
Annual on going revenue costs excluding financing	0	0	0	0	0	0
Annual on going revenue savings excluding financing	0	0	0	0	0	0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*equals cell C99*

**Details of Net Revenue Implications**

Creation of appropriate secondary school places will over time work to reduce home to school transport costs as the number of children living beyond statutory walking distance of a secondary school will be greatly reduced. Revenue costs of new schools will be met from DSG, not the General Fund.

**Additional Details \***

**Additional Information**

In the 2022/23 school year the borough will have insufficient planned places to comply with statutory duty. This shortfall in provision will peak in 2023/24 and demand will decline towards current levels towards the end of the decade, based on current projections. A complicating factor is the very few preferences expressed for the one boys schools in the borough. This has meant that although this school has vacancies the council cannot place girls there and has had to agree additional places at local co-educational schools. Until this issue is resolved (resolution is not in the Council's gift) additional capacity (on top of that required by rising rolls) is necessary to ensure girls can be offered school places. It may then be necessary to create lower standard accommodation (with risks to standards of teaching and learning) where it is possible to do so, rather than where it is required (leading to increased General Fund spend on home to school transport and increased levels of traffic congestion). In the short term the more likely risk is that families living in the south of the borough will not have access to local school places and will need to be transported across the borough.

The Council receive non ringfenced basic needs grant from the DfE (c£7.2m 21/22, c£5.3m 22/23, 23/24 onwards unknown) and will apply this funding to school related projects where appropriate.

**Links to other useful documents (e.g. Business Cases)**

Link	Comments

**New Capital Business Case Template 2023 to 2026**

**Details**

Directorate *	Childrens Services	Lead Member *	Prue Bray - Children's Services
Assistant Director / Service *	Sal Thirlway / Learning, Achievement & Partnerships	Budget Manager *	Piers Brunning
Project Managed By *	TBC	Rolling Programme *	No

Project Title \* Sixth Form Expansion

Project Description \*

In line with a the decision by Wokingham's Executive on 22 / 03 / 2022, the Council is working with the Bohunt Education Trust to open a new sixth form at the Bohunt Wokingham School. This will provide circa 300 additional places, taking the schools capacity from 1,200 (11 to 16) places to 1,500 (11 to 19) places. The project is also intended to provide additional places for children of statutory school age (11 to 16) and to lead to enhanced support for children with special education needs at the school.

Has Operational Property been consulted? (see guidance tab) Yes Date consulted? 16/03/2022

Names of Operational Property Officer consulted Arnab Mukherjee

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \* Amber

Comments regarding RAG Status

**Please select the appropriate MTFP category for the Business Case \***

MTFP Category	Children Services and Schools
MTFP Sub Category	

**Outline Business Case**

The new sixth form would reflect the council's original intention for the school, that in time it would become a 1,500 place 11 to 19 school. Sixth form numbers in the borough and surrounding communities are projected to increase as the larger cohorts that are now entering secondary schools age into the 16+ age groups. Most Wokingham sixth forms are sized to accommodate the number of sixth formers that could be generated by their 11 to 16 rolls. Currently most former pupils of the Bohunt Wokingham School and a significant number of students from other Wokingham schools go onto sixth form places outside the borough, but growth in communities near these out of borough schools and colleges create a significant risk that Wokingham students will be unable to secure places at these out of borough settings and so will wish to attend Wokingham sixth forms. In this event, there would be insufficient places locally to meet needs. Although colleges in neighbouring boroughs might be able to increase their capacity, these are not local (Reading and Bracknell and Wokingham Colleges are both circa 9 miles from the Bohunt Wokingham School site).

**Equality Impact Considerations**

Local provision of post 16 places will be beneficial to students with impaired mobility.

**Budget Requested in £'000** **Total of scheme approval 5,400**

Budget Phasing *	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Sixth Form Expansion	500	3,500	1,900	0	0	0	5,400

*equals cell g75*

**Project Total (Info only) £'000 5,900**

**Funding Identified \***

Funding identified? No

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>		
<b>Funding Shortfall</b>	<b>5,400</b>	<b>5,400</b>	<b>5,400</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

£'000

Net Revenue Impact (saving in brackets) \*

0

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*equals cell C99*

**Details of Net Revenue Implications**

Recurring revenue costs of sixth form capacity is funded through the national 16 to 19 funding formula linked to the Dedicated Schools Grant.

**Additional Details \***

**Additional Information**

This is a partnership scheme with the Bohunt Education Trust, which will contribute £2m towards project costs.

**Links to other useful documents (e.g. Business Cases)**

Link	Comments
1	
2	
3	

### Capital Business Case Template 2023 / 2026

#### Details

Directorate *	Children's Services	Lead Member *	Prue Bray - Children's Services
Assistant Director / Service *	Adam Davis / Childrens Services Social Care	Budget Manager *	Adam Davis
Project Managed By *	Hayley Rees	Rolling Programme *	No
Project Title *	New Build - Care Leaver one-bedroom accommodation		

Project Description *	<p>Wokingham Borough Council (WBC) has identified the need to improve the housing offer for 2 groups of young people, care leavers aged 16 – 25 and homeless 16 and 17 year olds. Work has commenced to improve local supported accommodation provision but there is still a considerable shortage of one-bedroom social housing.</p> <p>Housing, Children's Services and People and Place Commissioning are all aware that there is an acute shortage of one-bedroom social housing generally. This also has a knock on effect of delaying moves for care leavers and young people from our supported accommodation schemes, even if they have the highest priority within the Allocations Scheme.</p> <p>The project aims to provide one-bedroom social housing flats for our care leavers and vulnerable young people within the borough. The outline requirements would be for 4 one-bedroom flats. These would be built as close to Wokingham Town centre as possible.</p>
-----------------------	---

Has Operational Property been consulted? (see guidance tab)	No	Date consulted?	n/a
---	----	-----------------	-----

Names of Operational Property Officer consulted	No
---	----

#### RAG Status (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" *	Amber
-----------------------	-------

Comments regarding RAG Status	
-------------------------------	--

#### Please select the appropriate MTFP category for the Business Case \*

MTFP Category	Children Services and Schools
MTFP Sub Category	New facilities

#### Outline Business Case

<p>Local authorities have various duties and powers to assist young people as they become young adults, including those young people who need help with housing and support to live more independently. Councils meet these responsibilities within an increasingly challenging environment, in which access to suitable and affordable housing is difficult to secure, particularly for young people on lower incomes and reliant on welfare benefits.</p> <p>Housing, Children's Services and People and Place Commissioning are all aware that there is an acute short of one-bedroom social housing generally: in recognition that this is delaying moves for vulnerable people, including young people, even if they have the highest priority within the Allocations Scheme.</p> <p>By way of context, there were 790 people on the Housing Register waiting for 1-bedroom properties at the end of March 2020. By January 2021 the number of people waiting for 1-bedroom properties had risen sharply to 1,398. In the 6 months October 2019 – March 2020, only 59 1-bedroom properties were let in Wokingham. Most of these were new build. Since then lettings have slowed due to the Covid-19 pandemic and demand is reported to have increased, partly due to the 'Everyone In' programme, which aims to offer social housing to rough sleepers. There is very little new 1-bedroom social housing being built this year.</p> <p>Lack of local one bedroom social housing is causing 'bed blocking' issues within our existing supported accommodation sites in Wokingham (Reading Road) and temporary accommodation.</p> <p>The law states that care leavers must be given 'suitable accommodation' which is defined as suiting a young person's needs and lifestyle (being near work, college, for example), have received checks from the local authority and follow health and safety regulations for rented accommodation.</p> <p>Each year somewhere between 12 and 15 young people leave care in WBC, most of whom do so on their 18th birthday when they become adults. One or two may leave care aged 16 or 17 but this is not a usual occurrence.</p> <p>There are numerous routes young people take when they leave care and each young person has a unique set of circumstances. However, there are some common features of leaving care in WBC. Of the 71 care leavers aged 18 – 25 and their accommodation types in March 2020 :</p> <ul style="list-style-type: none"> <li>•32% were living independently</li> <li>•18% were living with parents or relatives</li> <li>•17% were 'staying put' with former foster carers</li> <li>•15.5% were in semi-independent supported accommodation</li> <li>•10% were in a community home/residential care setting, which may include a NHS establishment. Some of these young people may have disabilities or mental health issues</li> </ul> <p>Between October 2019 and November 2020, almost 20% of the total cohort of care leavers were homeless in WBC and placed in TA. Whilst the Covid-19 pandemic may have increased this number to some degree, there is evidence which indicates the statutory homelessness route has been used routinely for several years.</p> <p>Local Authorities have a duty to support care leavers to access accommodation and support their transition to independence. In Wokingham there is difficulty finding one-bedroom social housing.</p> <p>As well as overall supply, affordability is a significant factor to those on low income and in particular for under 25 year old's, who have lower rates of benefit entitlement than older adults if they are single. Young people are reported to be failing affordability assessments with housing associations. This is causing 'silt up' in Reading Road supported housing. Managing on a very tight budget is difficult, and the risk of debt and rent arrears is high unless young people are given assistance and advice on how to manage, as well as assistance to find employment. It is positive however that care leavers will be exempt from payment of the Council Tax until they are 25 if they live in Wokingham.</p>
--

#### Equality Impact Considerations

As part of the scope of this work an equality impact assessment will be undertaken.

#### Budget Requested in £'000

Total of scheme approval **1,200**

Budget Phasing *	Previous Years Approved Budget £'000 (Info only)	Year 1 2024/25 £'000	Year 2 2023/24 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Capital Scheme							
New Build - Care Leaver one-bedroom accommodation	940	1,200	0	0	0	0	1,200

Project Total (Info only) **2,140**

*equals cell f70*

**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Children's Services	Lead Member *	Prue Bray - Children's Services
Assistant Director / Service *	Adam Davis / Childrens Services Social Care	Budget Manager *	Adam Davis
Project Managed By *	Hayley Rees	Rolling Programme *	No
Project Title *	New Build - Care Leaver one-bedroom accommodation		

**Funding Identified \***

Funding identified No

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>		
<b>Funding Shortfall</b>	<b>1,200</b>	<b>1,200</b>	<b>1,200</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications (if applicable)**

£'000  
**Net Revenue Impact (saving in brackets) \*** 0

Revenue Implications	Year 1 2024/25 £'000	Year 2 2023/24 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing (either increased income/ or reductions in cost) - Invest to save schemes only	0	0	0	0	0	0
Annual on going revenue costs excluding financing						0
Annual on going revenue savings excluding financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

equals cell C99

**Details of Net Revenue Implications**

Ongoing revenue implications will be worked through as the project develops, and will be reflected in placement budget modelling. Potential for savings delivery will be contributory factor to placement savings already reflected in the MTFP.

**Additional Details \***

**Additional Information**

None

**Links to other useful documents (e.g. Business Cases)**

Link	Comments

## Capital Business Case Template 2023 / 2026

### Details

Directorate *	Children's Services	Lead Member *	Prue Bray - Children's Services
Assistant Director / Service *	Sal Thirlway / Learning, Achievement & Partnerships	Budget Manager *	Piers Brunning
Project Managed By *	TBC	Rolling Programme *	No
Project Title *	SEND Sufficiency - new bid		
Project Description *			

A key driver of the cost pressures in the local SEND system, and the Council's High Needs Block, is the lack of appropriate local provision to meet the needs of children and young people. Sufficiency of local provision is key to delivering financial sustainability, while also ensuring vulnerable children and young people are educated closer to home.

SEND Sufficiency Work has identified the following provision gaps:

- lack of special school provision
- currently no SEND units
- redevelopment and refocus of resource bases

Has Operational Property been consulted? (see guidance tab)

Yes

Date consulted?

Ongoing

Names of Operational Property Officer consulted

Arnab Mukerjee

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \*

Red

Comments regarding RAG Status

Delivery of suitable provision requires engagement with schools, identification of appropriate sites and detailed build / renovation plans. Figures will therefore be developed and refined as the programme develops.

Please select the appropriate MTFP category for the Business Case \*

MTFP Category	Children Services and Schools
MTFP Sub Category	New facilities

Outline Business Case

Currently a significant number of children and young people with SEND are educated out of borough in often expensive independent placements as no suitable provision is available locally. Around 33% of total High Needs Block funding is expected to be spent on independent and non-maintained special schools in the 2022/23 financial year, but for only around x% of overall pupils with an Education Health & Care Plan.

Local special schools are at capacity, and Wokingham currently does not have appropriate SEND Unit provision in place for those pupils who could be supported to remain linked to a mainstream setting.

Increasing local provision not only provides for cost savings per pupil, but also allow vulnerable children and young people to go to school closer to where they live. This in turn also reduces the cost of Home to School Transport.

Savings deliverable through increase local provision are key to the delivery of financial sustainability within Wokingham's High Needs Block, and forms a key part of the DSG Management Plan being developed in conjunction with the Safety Valve Programme.

Equality Impact Considerations

Local provision will be beneficial to those pupils with Special Educational Needs, ensuring appropriate education settings to meet need, closer to where they live.

**Budget Requested in £'000**

**Total of scheme approval** **40,662**

Budget Phasing *	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
SEND Sufficiency - new bid	5,577	662	20,800	13,200	6,000		<b>40,662</b>

*equals cell g75*

**Project Total (Info only) £'000** **46,239**

**Funding Identified \***

Funding identified?

No

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

Funding Details

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
Higher Needs Provision Capital Allocation (ringfenced grant)	662	TBC			
WAVE Fund / Additional HNPCA Grant (ringfenced)	40,000	TBC		Bid process underway - outcome not known	
<b>Total Funding Available</b>	<b>40,662</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>40,662</b>	<b>40,662</b>	<b>40,662</b>		
<b>Funding Shortfall</b>	<b>0</b>	<b>40,662</b>	<b>40,662</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable



**Revenue Implications**

£'000

Net Revenue Impact (saving in brackets) \*

0

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*equals cell C99*

Details of Net Revenue Implications

Revenue implication modelled and included as part of DSG Management Plan and future projected High Needs Block spend.

Additional Details \*

Additional Information

Links to other useful documents (e.g. Business Cases)

Link	Comments

**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Children's Services	Lead Member *	Prue Bray - Children's Services
Assistant Director / Service *	Rachel Oakley / Quality Assurance & Safeguarding Standards	Budget Manager *	Rachel Oakley
Project Managed By *	Norman Horrocks	Rolling Programme *	Yes
Project Title *	Education System		

Project Description \*

A range of system functionality is currently used by Children's Services in delivering key statutory duties including SEND, early years, school admissions, education welfare. The current system has been under a rolling contract for a number of years and a full re-tender is being taken forward for the 2023/24 financial year. This will allow a longer term, more cost effective procurement arrangement and as part of that costs will be capitalised appropriately.

Has Operational Property been consulted? (see guidance tab)	n/a	Date consulted?	n/a
---	-----	-----------------	-----

Names of Operational Property Officer consulted	n/a
---	-----

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" *	Amber
-----------------------	-------

Comments regarding RAG Status	Costs are based on current experience, but will be subject to procurement process scrutiny during the retender exercise
-------------------------------	---

**Please select the appropriate MTFP category for the Business Case \***

MTFP Category	Children Services and Schools
MTFP Sub Category	Service improvements

Outline Business Case

See project description. Procurement business case approved at Executive July 2022.

Equality Impact Considerations

Robust system functionality ensures identification of, and delivery of key services to, vulnerable children and young people. Service specification for the new contract will include appropriate equality impact assessment.

<b>Budget Requested in £'000</b>	<b>Total of scheme approval</b>	<b>960</b>
----------------------------------	---------------------------------	------------

Budget Phasing \*

Capital Scheme	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Education System	0	192	192	192	192	192	960

<b>Project Total (Info only)</b>	<b>960</b>
----------------------------------	------------

*equals cell f70*

**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Children's Services	Lead Member *	Prue Bray - Children's Services
Assistant Director / Service *	Rachel Oakley / Quality Assurance & Safeguarding Standards	Budget Manager *	Rachel Oakley
Project Managed By *	Norman Horrocks	Rolling Programme *	Yes
Project Title *	Education System		

**Funding Identified \***

Funding identified

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>960</b>	<b>960</b>	<b>960</b>		
<b>Funding Shortfall</b>	<b>960</b>	<b>960</b>	<b>960</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications (if applicable)**

£'000

Net Revenue Impact (saving in brackets) \*

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing (either increased income/ or reductions in cost) - Invest to save schemes only	0	0	0	0	0	0
Annual on going revenue costs excluding financing						0
Annual on going revenue savings excluding financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*equals cell C99*

**Details of Net Revenue Implications**

Current contracted funded through a combination of sources, including the Central Schools Services Block of the DSG. The new contract will seek to ensure cost efficiencies for delivery of improved functionality, by fully testing the market. The ongoing revenue implications will be kept under review as the procurement process progresses.

**Additional Details \***

**Additional Information**

None

Links to other useful documents (e.g. Business Cases)	
Link	Comments

This page is intentionally left blank

The following capital bids are those projects that have had bid documents presented to Overview and Scrutiny in previous years for Adults and Children's Services and therefore are as they were presented when initially proposed and have not been updated. These are for information purposes only.

## Capital Business Case Template 2023 / 2026

### Details

Directorate *	Adult Social Care	Lead Member *	David Hare - Health, Wellbeing and Adult Services
Assistant Director / Service *	Wesley Hedger	Budget Manager *	Wesley Hedger
Project Managed By *	Katie Meakin	Rolling Programme *	No
Project Title *	Older People's Dementia Home		

### Project Description \*

A new dementia care home for 68 older people within the borough of Wokingham increasing our in-house capacity by 31. This would replace the existing Suffolk Lodge (37 bed) home with a larger, more flexible, pure designed dementia home, that can also offer dementia nursing care. Population modelling indicates that there is insufficient capacity in the Wokingham Care Home Market as the population ages and Dementia sufferers increase. There is a gap in the market for functional, comfortable and homely accommodation that represents value for money for residents eligible for care under the Care Act. It is anticipated that Optalis would continue to provide the care as they do at Suffolk Lodge.

The commissioned care home will provide;

- A new care home scheme, based on up to date scheme design informed by academic work on dementia care environments.
- A flexible provision between residential and nursing care, providing 68 beds, but the assumption at this stage is that the initial offer will be 50% residential and nursing beds.
- Good value for money for the Council, when compared to the alternative of continuing with Suffolk Lodge (albeit that home is unsuitable for all the Council's needs) and the use of commissioned in provision.

The new care home will provide additional affordable capacity within the borough, reducing our dependency on higher cost care within the private sector.

Has Operational Property been consulted? (see guidance tab)

Yes

Date consulted?

Pre 2019

Names of Operational Property Officer consulted

Rodney Hing

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \*

Green

Comments regarding RAG Status

**Please select the appropriate MTFP category for the Business Case \***

MTFP Category	Adult Social Care
MTFP Sub Category	New facilities

### Outline Business Case

The number of older people who are expected to require residential and nursing care provision, funded by the council, is projected to rise from 160 to 190 by 2025, 222 by 2030 and 265 by 2035. While these figures are pre-pandemic, there are good reasons to think they are still relevant (although likely to be depressed). The greatest Covid impact on mortality has been on older people, and care residents in particular. Care home residency is normally short term (18 months for Nursing home residents and 30 months for Residential home residents) so Care Home residents at the point at which the new home is complete will be drawn from the larger population of older people who do not currently live in care homes.

This is based on:

- The projected numbers of older people, in 10 year age bands (65 to 74, 75 to 85 and 85+) taken from 2018 base ONS projections for Wokingham.
- The proportion of those residents expected to require residential care, derived from census data, adjusted for known actual occupancy levels.
- The proportion of those residents who are expected to require WBC support, based on the current proportion of the population requiring WBC support.
- The limited impact of Covid 19 on the pool of people from whom care home residents will be drawn in two years' time (in contrast to the substantial impact on the number of current care home residents).

Both current and longer-term financial pressures must be considered. The current data informs the analysis until the home opens. The longer-term analysis considers the impact of demography and trends in the care home market.

Further consideration must also be given to the forthcoming reforms to health and social care. It would appear that the announcement provides no additional funding to enable the Council to deal with the overwhelming workforce pressures and increased levels of need that are being experienced right now or to manage what is expected to be one of the most challenging winters on record.

The proposal is that the Council builds and directly commissions the management of a new care home, as a replacement for Suffolk Lodge. This will be a larger home with a focus on dementia care, to be built on Toutley Field, a green field site adjacent to the new Emmbrook Place (Matthews Green) housing development. It is intended to provide a "future proof" care home that supports the welfare of residents, but can be delivered within the council's financial constraints and at equivalent or lower cost to alternative provision.

It is anticipated (subject to the forthcoming reforms) that a proportion of beds will be made available to self-funding residents. These beds will be made available at a local market rate and will help ensure that the revenue budget for the home is sustainable.

**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Adult Social Care	Lead Member *	David Hare - Health, Wellbeing and Adult Services
Assistant Director / Service *	Wesley Hedger	Budget Manager *	Wesley Hedger
Project Managed By *	Katie Meakin	Rolling Programme *	No
Project Title *	Older People's Dementia Home		

**Equality Impact Considerations**

It is not envisaged that this project will have a negative impact on any protected characteristics. The new care home will replace existing provision and due consideration will be made to support vulnerable residents in need of dementia care.

**Budget Requested in £'000**

**Total of scheme approval** 12,991

Capital Scheme	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Older People's Dementia Home	1,125	6,500	6,491	0	0	0	<b>12,991</b>

*equals cell f70*

**Project Total (Info only) £'000** 14,116

**Funding Identified \***

Funding identified Yes

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant references
Invest to Save (secured borrowing)	1,397	1,397	0	Annual revenue contribution of £337k	
Capital Receipt - Toutley East Residential Land Sale	10,384				
Capital Receipt - Suffolk Lodge Land Sale	1,210				
<b>Total Funding Available</b>	<b>12,991</b>	<b>1,397</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>12,991</b>	<b>12,991</b>	<b>12,991</b>		
<b>Funding Shortfall</b>	<b>0</b>	<b>11,594</b>	<b>12,991</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications (if applicable)**

£'000

**Net Revenue Impact (saving in brackets) \***

816

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing (either increased income/ or reductions in cost) - Invest to save schemes only	0	0	272	272	272	<b>816</b>
Annual on going revenue costs excluding financing						<b>0</b>
Annual on going revenue savings excluding financing						<b>0</b>
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>272</b>	<b>272</b>	<b>272</b>	<b>816</b>

*equals cell C99*

**Details of Net Revenue Implications**

Revenue savings will contribute towards the cost of financing.

**Additional Details \***

**Additional Information**

Ensure market sufficiency in Dementia care as required in The Care Act. Secure a block of care home beds at a value for money rate for WBC. Generate income from private funders by providing a level of accommodation at a price point missing in the current market.

Links to other useful documents (e.g. Business Cases)

**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Adult Social Care	Lead Member *	David Hare - Health, Wellbeing and Adult Services
Assistant Director / Service *	Wesley Hedger	Budget Manager *	Wesley Hedger
Project Managed By *	Katie Meakin	Rolling Programme *	No
Project Title *	Older People's Dementia Home		

Link	Comments



**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Adult Social Care & Health	Lead Member *	David Hare - Health, Wellbeing and Adult Services
Assistant Director / Service *	Wesley Hedger	Budget Manager *	Wesley Hedger
Project Managed By *	Jenny Lamprell	Rolling Programme *	No
Project Title *	Adult Social Care Accomodation Transformation		

**Project Description \***

WBCs Learning Disability Strategy sets an ambition to supporting 90% of people we support with learning disabilities to live in home of their own within the community. Significantly reducing the number of client within institutional settings and care homes. This proposal seeks to support the delivery of this ambition, and MTFP efficiency target, through the restructuring of current provision. Supporting existing clients from residential accommodation to supported living where it is in their best interest.

Wokingham has one of the highest prevalence of adults with a learning disability needing support in England. Wokingham is ranked 2nd highest out of 152 English councils for the percentage of people in receipt of long term care in 2021-22 with Learning Disability as their primary reason for support.

Our analysis of projected demand confirms this additional pressure. This project intends to manage the future demand by investing in additional supported living accommodation. ASC will require additional properties that will generate savings in the region of £100K pa (£50K accommodation costs plus a 15% reduction in care costs).

Has Operational Property been consulted? (see guidance tab)	Yes	Date consulted?	Pre 2020
Names of Operational Property Officer consulted	Rodney Hing		

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery
Select "RAG Status" *	Green
Comments regarding RAG Status	

**Please select the appropriate MTFP category for the Business Case \***

MTFP Category	Adult Social Care
MTFP Sub Category	New facilities

**Outline Business Case**

Wokingham has one of the highest prevalence of adults with a learning disability needing support in England. Wokingham is ranked 22nd highest out of 152 English councils with social care responsibilities and 2nd within the South East region in terms of people with a learning disability needing support. Our Learning Disability Strategy tells us that;

- WBC spent £42.7 million on adult social care in 2018/19
- 42% of this was spent on services for people with a learning disability
- By comparison 44% of the council's spending on social care was on older people

Wokingham can also expect an on-going and significant upward pressure in demand for support from adults with a learning disability, with a 10% increase in demand over the last 4 years compared to an England and South East average of 6%.

Our analysis of projected demand confirms this additional pressure. This is based on the number of children currently supported by the council with a disability and who have an Education, Health and Care Plan (EHCP). This shows that in each of the next four years, at least 10 young people with a learning disability will need on going adult social care support.

**Equality Impact Considerations**

It is not envisaged that this project will have a negative impact on any protected characteristics. This strategy will support vulnerable adults to live in their own home where it is in their best interest.

**Budget Requested in £'000** **Total of scheme approval** **4,523**

Capital Scheme	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Adult Social Care Accomodation Transformation	2,075	2,023	1,500	1,000	0	0	4,523

**Project Total (Info only) £'000** **6,598**

*equals cell g75*

**Capital Business Case Template 2023 / 2026**

**Details**

Directorate *	Adult Social Care & Health	Lead Member *	David Hare - Health, Wellbeing and Adult Services
Assistant Director / Service *	Wesley Hedger	Budget Manager *	Wesley Hedger
Project Managed By *	Jenny Lamprell	Rolling Programme *	No
Project Title *	Adult Social Care Accomodation Transformation		

**Funding Identified \***

Funding identified No

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
S106 (to be confirmed)	2,023				
<b>Total Funding Available</b>	<b>2,023</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>4,523</b>	<b>4,523</b>	<b>4,523</b>		
<b>Funding Shortfall</b>	<b>2,500</b>	<b>4,523</b>	<b>4,523</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications (if applicable)**

£'000

Net Revenue Impact (saving in brackets) \*

(£750)

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing (either increased income/ or reductions in cost) - Invest to save schemes only	0	0	0	0	0	0
Annual on going revenue costs excluding financing						0
Annual on going revenue savings excluding financing	(50)	(100)	(200)	(200)	(200)	(750)
<b>Net Revenue Implications (savings in brackets)</b>	<b>(50)</b>	<b>(100)</b>	<b>(200)</b>	<b>(200)</b>	<b>(200)</b>	<b>(750)</b>

*equals cell C99*

**Details of Net Revenue Implications**

**Details of cost** : Potential small revenue cost associated with any voids **Details of Savings** : Our analysis of projected demand confirms this additional pressure. This project intends to manage the future demand by investing in additional supported living accommodation. ASC will require additional ground floor properties that will generate savings in the region of £200K pa (£50K accommodation costs plus a 15% reduction in care costs). This project is based upon the assumption that four ground floor properties, one in year one, one in year two and two in year three, can be acquired to accommodate people currently in residential placements.

**Additional Details \***

**Additional Information**

**Risk of not progressing with the bid** : The lack of suitable property will result in increased costs, commissioned within the open market, and an increase in client being placed in more expensive residential care placements - contrary to the Learning Disability strategy (as above).

**Links to other useful documents (e.g. Business Cases)**

Link	Comments

**New Capital Business Case Template 2023 to 2026**

**Details**

Directorate *	Adult Social Care	Lead Member *	David Hare - Health, Wellbeing and Adult Services
Assistant Director / Service *	Sally Watkins	Budget Manager *	Glynn Davies
Project Managed By *	Simon Beasley	Rolling Programme *	No
Project Title *	Mosaic Modernisation and Reimplementation		

Project Description \*

The Mosaic system is the key line of business application that underpins ASC and Children's Social Care. This product was upgraded in 2015, but no major review nor further medium to large scale modernisation has been undertaken. This project will look to move to a "best practice" configuration model that moves away from an overly configured platform, including integration to key systems, introducing modules for Billing making it easier to support and maintain the system longer term. It will also be focussed on introducing more customer facing elements, like GP and Citizen Portals, online calculators and processes to support the desire to channel shift where appropriate. In addition, the project will focus on having access to relevant information for Social Workers whilst out in the field, to remove the need to capture information multiple times. The capital requirement has been increased by £500k (expected to be fully funded from grant) to support the impending social care reforms to develop the software to cater for care accounts and metering towards the cap. The government has suggested that further implementation funding is due but the level is unknown so additional amount is an estimate until we get confirmation of what resources are available.

Has Operational Property been consulted? (see guidance tab)  Date consulted?

Names of Operational Property Officer consulted

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \*  Green

Comments regarding RAG Status

**Please select the appropriate MTFP category for the Business Case \***

MTFP Category

MTFP Sub Category

Outline Business Case

The benefits will be more efficient processes for social work staff / Access to services by residents and GPs online / Mobile working for social care staff

Equality Impact Considerations

**Budget Requested in £'000** **Total of scheme approval**

Budget Phasing *	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Capital Scheme							
Mosaic Modernisation and Reimplementation	317	783	0	0			783

*equals cell g75*

**Project Total (Info only) £'000**

**Funding Identified \***

Funding identified?

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

Funding Details

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>783</b>	<b>783</b>	<b>783</b>		
<b>Funding Shortfall</b>	<b>783</b>	<b>783</b>	<b>783</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

£'000

Net Revenue Impact (saving in brackets) \*

0

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*equals cell C99*

Details of Net Revenue Implications

--

**Additional Details \***

Additional Information

Unable to introduce mobile working software on a heavily WBC configured system, impacts the ability to integrate to key systems and means any amendments will be smaller scale and longer to implement, if possible at all.

Links to other useful documents (e.g. Business Cases)

Link	Comments
1	
2	
3	

**New Capital Business Case Template 2023 to 2026**

**Details**

Directorate *	Adult Social Care	Lead Member *	David Hare - Health, Wellbeing and Adult Services
Assistant Director / Service *	Simon Broad	Budget Manager *	Yogita Mistry
Project Managed By *	TBC	Rolling Programme *	Yes
Project Title *	Adult Social Care - Community Equipment		

Project Description \*

To support statutory duty to provide prevention, reduction and delay of long term care and support (as required under Care Act 2014) through the provision of equipment. Provision of equipment has proven to improve customer outcomes, facilitate independence and, reduce cost of long term care and support. Increasing demand, and rising cost of equipment has created pressure on ASC over several years. In order to continue to meet needs we require capital investment.

Has Operational Property been consulted? (see guidance tab)  Date consulted?

Names of Operational Property Officer consulted

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" \*

Comments regarding RAG Status

**Please select the appropriate MTFP category for the Business Case \***

MTFP Category

MTFP Sub Category

Outline Business Case

Equality Impact Considerations

**Budget Requested in £'000** **Total of scheme approval**

Budget Phasing *	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Adult Social Care - Community Equipment	1,736	729	731	737	745	745	3,687

*equals cell g75*

**Project Total (Info only) £'000**

**Funding Identified \***

Funding identified?

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
<b>Total Funding Available</b>	0	0	0		
<b>Total Project Costs</b>	3,687	3,687	3,687		
<b>Funding Shortfall</b>	3,687	3,687	3,687		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

£'000

Net Revenue Impact (saving in brackets) \*

0

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*equals cell C99*

Details of Net Revenue Implications

--

**Additional Details \***

Additional Information

Creates pressure in other ASC budget areas which may impact on other service areas/provision.  
Under Care Act 2014, its a statutory obligation of social care services to provide preventative services and this includes the supply of equipment to prevent, reduce and delay long term care. Demand and cost of equipment has increased year on year and capital funding is required to ensure that we continue to meet cusotmers needs safely and appropriately in the community.

Links to other useful documents (e.g. Business Cases)

Link	Comments
1	
2	
3	

**New Capital Business Case Template 2023 to 2026**

**Details**

Directorate *	Adult Social Care	Lead Member *	David Hare - Health, Wellbeing and Adult Services
Assistant Director / Service *	Wesley Hedger	Budget Manager *	Piers Brunning
Project Managed By *	TBC	Rolling Programme *	
Project Title *	Maximising day opportunities for vulnerable adults		
Project Description *			

Directly commissioned Day Services in Wokingham are largely traditional in nature. The Council has block purchasing arrangements with its Trading Company, Optalis, to delivery services for people with Learning Disabilities and Physical Disabilities, currently from four bases; Westmead, Acorn, Earley and Woodley. Adults Social Care is seeking to develop its offer to support vulnerable residents in the borough. This project will review the assets within the borough in order to maximise utilisation across its day service provision.

Has Operational Property been consulted? (see guidance tab)	Yes	Date consulted?	
Names of Operational Property Officer consulted	Craig Hoggeth		

**RAG Status** (Certainty around financial assessment and ability to deliver project)

Green	High certainty on figures and project delivery
Amber	Some certainty on figures and project delivery
Red	Low certainty on figures and project delivery

Select "RAG Status" *	Amber
-----------------------	-------

Comments regarding RAG Status	
-------------------------------	--

**Please select the appropriate MTFP category for the Business Case \***

MTFP Category	
MTFP Sub Category	

**Outline Business Case**

The future vision for Day Opportunities in Wokingham is to develop a clear pathway for people into employment and education and ultimately greater independence. People with the most complex needs will still be able to access building-based services, as will people who need a place to go to give their carers much needed respite, but the focus of Day Opportunities should be primarily to support people to be more independent through gaining skills, abilities and techniques for independence.

**Equality Impact Considerations**

Adult Services is seeking to enhance its offer vulnerable residents in the borough

**Budget Requested in £'000**

Total of scheme approval **921**

Budget Phasing *	Previous Years Approved Budget £'000 (Info only)	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Maximising day opportunities for vulnerable a	13	121	800				921

*equals cell g75*

**Project Total (Info only) £'000 934**

**Funding Identified \***

Funding identified?

Are there external funding streams identified to contribute towards or fully fund this Business Case? (if yes please add the details to the table below)

**Funding Details**

Please ensure you complete this section with as much information as is possible

Funding source	Total funding amount £'000	Funding confirmed £'000	Funding received £'000	Comments - for example - Quote relevant contributions agreement	Grant details / Grant reference
<b>Total Funding Available</b>	<b>0</b>	<b>0</b>	<b>0</b>		
<b>Total Project Costs</b>	<b>921</b>	<b>921</b>	<b>921</b>		
<b>Funding Shortfall</b>	<b>921</b>	<b>921</b>	<b>921</b>		

If Invest to Save funding - see Invest to Save Calculator tab to check scheme is financially viable

**Revenue Implications**

£'000

Net Revenue Impact (saving in brackets) \*

0

Revenue Implications	Year 1 2023/24 £'000	Year 2 2024/25 £'000	Year 3 2025/26 £'000	Year 4 2026/27 £'000	Year 5+ 2027/28 £'000	Total for Approval £'000
Annual cost of financing - Invest to save schemes only (either increased income / or reductions in cost)	0	0	0	0	0	0
Annual on going revenue costs after financing						0
Annual on going revenue savings after financing						0
<b>Net Revenue Implications (savings in brackets)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

*equals cell C99*

Details of Net Revenue Implications

**Additional Details \***

Additional Information

Links to other useful documents (e.g. Business Cases)

Link	Comments
1	
2	
3	